

Level 3 Diploma in Physical Activity, Fitness and Exercise Science



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Active IQ Level 3 Diploma in Physical Activity, Fitness and **Exercise Science**

Year 2

Learners must complete all 8 mandatory units (46 credits) and a minimum of 20 credits from any of the optional units (66 credits in total).

Mandatory group

Learners must complete all 8 mandatory units (46 credits).

	Unit	Unit accreditation number	Level	Credits
1.	Applied human biology for exercise and fitness	J/507/1204	3	8
2.	Principles of nutrition for healthy lifestyles	L/507/1205	3	6
3.	Conducting consultations with personal training clients	R/507/1206	3	8
4.	Programme design and delivery for personal training	Y/507/1207	3	9
5.	Developing exceptional customer care skills	D/507/1208	3	4
6.	Enterprise and entrepreneurship	H/507/1209	3	4
7.	Marketing products and services	Y/507/1210	3	4
8.	Technology in sport and exercise	D/507/1211	3	3

Optional

Learners must complete a minimum of 20 credits from any of the optional units.

Optional group - Higher education

		Unit accreditation number	Level	Credits
9.	Opportunities in higher education	M/507/1214	3	4
10.	Research methods for academic study	H/507/1212	3	3
11.	Research skills for academic study	K/507/1213	3	4

Optional group - Fitness and exercise

	Unit	Unit accreditation number	Level	Credits
12.	Planning and instructing outdoor fitness sessions	T/507/1215	3	8
13.	Nutrition for sport and exercise performance	A/507/1216	3	5
14.	The role of exercise referral for managing medical conditions	F/507/1220	3	8
Unit	s 15 & 16 must be taken together			
15.	Physical activity and health considerations for the pre and postnatal client	K/600/2595	3	2
16.	Design and implement exercise programmes for the pre and postnatal client	M/600/2596	3	3
Unit	s 17 & 18 must be taken together			
17.	Physical activity and health considerations for the older adult	H/504/3555	3	3
18.	Designing and adapting exercise programmes for the older adult	K/504/3556	3	3
Unit	19 can be taken on its own but unit 20 can only be taken if un	it 19 has been com	pleted	
19.	Understand the principles of soft tissue dysfunction	Y/506/7223	3	3
20.	Exercise strategies to reduce risk of injury	J/507/1235	3	4
Unit	21 can be taken on its own but unit 22 can only be taken if un	it 21 has been com	pleted	
21.	Principles of sports conditioning	L/507/1236	3	4
22.	Plan, deliver and evaluate sports conditioning programmes	R/507/1237	3	3
Unit	s 23-26 must be taken together			
23. Anatomy and physiology for sports massage J/506/7220 3 10				10
24. Understand the principles of soft tissue dysfunction Y/506/7223 3 3				3
25.	Professional practice in sports massage	D/506/7224	3	5
26.	Sports massage treatments	T/506/7228	3	16

Optional group - Health and wellbeing

	Unit	Unit accreditation	Level	Credits
		number		
27.	Psychology of health and exercise	Y/507/1238	3	6
28.	The role of public health promotion	D/507/1239	3	6
29.	Facilitating behaviour change for health and wellbeing	Y/505/2933	3	5

Optional group - Management

	Unit	Unit accreditation number	Level	Credits
30.	Recruitment and development of colleagues	F/600/9813	3	5
31.	Understanding budgeting and finance	H/507/1243	3	5
32.	Understanding equality, diversity and inclusion in the workplace	R/507/1240	3	2
33.	Principles of people management	R/506/1937	3	6
34.	Understand how to manage a project	Y/507/1241	3	3
35.	Developing the customer experience	D/507/1242	3	3
36.	Principles of leadership and management	F/506/2596	3	8

Mandatory group

Learners must complete all 8 mandatory units (46 credits).

	Unit	Unit accreditation	Level	Credits
		number		
1.	Applied human biology for exercise and fitness	J/507/1204	3	8
2.	Principles of nutrition for healthy lifestyles	L/507/1205	3	6
3.	Conducting consultations with personal training clients	R/507/1206	3	8
4.	Programme design and delivery for personal training	Y/507/1207	3	9
5.	Developing exceptional customer care skills	D/507/1208	3	4
6.	Enterprise and entrepreneurship	H/507/1209	3	4
7.	Marketing products and services	Y/507/1210	3	4
8.	Technology in sport and exercise	D/507/1211	3	3

Unit 1 J/507/1204 **Level:** 3 **Credit value:** 8

Unit Title: Applied human biology for exercise and fitness

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
Know cardiovascular system structure and function in relation to health and fitness	1.1 Recognise the structure and function of the structures of the heart, including:chambers	
	• valves	
	valves blood vessels	
	1.2 Identify the coronary arteries by name, location and function	
	1.3 List the order in which blood flows through the cardiovascular system, including:	
	pulmonary circulation	
	systemic circulation	
	coronary circulation	
	1.4 Identify the stages of progression in atherosclerosis	
	1.5 Recognise the immediate blood pressure response to exercise, to include:	
	the Valsalva manouevre	
	1.6 Recognise the effects of different forms of exercise training on blood pressure over time	
	1.7 Identify the blood pressure classifications and associated health risks	t
	1.8 Identify the cardiovascular benefits and adaptations to different forms of exercise, to include:	
	endurance training	
	interval training	
	resistance training	
	relaxation training	

Learning outcomes		essment criteria
The learner will:	The	earner can:
Know skeletal system structure and function in relation to health	2.1	Identify the anatomical planes of motion for different joint actions and exercises
and fitness	2.2	Identify the joint actions and typical ranges of movement of the major joints of the body
	2.3	Identify the benefits and risks of weight-bearing exercise for the bones and joints
	2.4	Recognise the common injury risks at each of the major joints and the movements that are likely to cause them
	2.5	Identify common postural patterns, their associated muscle imbalances and the problems these can cause
	2.6	Recognise the relationship between the structure and function of the skeleton
Know the myofascial system structure and function in relation	3.1	Identify the structure and function of muscle fibres and their components
to health and fitness	3.2	Identify the stages of the sliding filament theory
	3.3	Recognise the effects of exercise intensity and duration on muscle fibre recruitment and adaptation by the different muscle fibre types
	3.4	Name the locations of the attachment sites for the major muscles of the body
	3.5	Identify the isolated muscle actions responsible for producing specific body movements
	3.6	Identify the roles of muscles in integrated movements of the body compared to their isolated muscle actions
	3.7	Identify causative factors, symptoms and recovery strategies for delayed onset muscle soreness (DOMS)
	3.8	Identify the structure and functions of the different types of connective tissue

Lea	rning outcomes	Asses	ssment criteria
The	learner will:	The le	earner can:
4.	Know nervous system structure and function in relation to health and fitness	4.1	Identify the components of the nervous system, to include:
	and nuicss		central nervous system
			peripheral nervous system
			somatic branch of the peripheral nervous system
			autonomic branch of the peripheral nervous system
		4.2	Identify the structure and function of a neuron
		4.3	Identify the structure and function of a motor unit
		4.4	State the 'all or nothing' law of muscle contraction and the size principle of motor unit recruitment
		4.5	Identify the stages in the process of the stretch reflex and inverse stretch reflex
		4.6	Recognise the structure and function of muscle spindles
		4.7	Recognise the structure and function of golgi tendon organs
		4.8	Recognise the definition and function of autogenic inhibition
		4.9	Recognise the definition and function of reciprocal inhibition
		4.10	Recognise the neuromuscular adaptations associated with different types of exercise and the benefits of these for performance
5.	Know endocrine system structure	5.1	Identify the role of the endocrine system
	and function in relation to health and fitness	5.2	Recognise the location, structure and functions of the endocrine glands of the body
		5.3	Identify the main functions of hormones in the body, to include:
			growth hormone
			thyroid hormones
			corticosteroids
			catecholamines
			insulin
			• glucagon
		5.4	Recognise the lifestyle factors that affect endocrine health
6.	Know the energy systems and their	6.1.	Identify the energy substrates and by-products of each
	roles in physical activity, exercise		energy system
	and training	6.2.	Recognise the processes by which adenosine tri- phosphate (ATP) is re-synthesised in each energy system
		6.3.	Identify the relative contribution of each energy system to total energy expended in activities with different characteristics, to include:
			intensity
			duration
			• type
			7F*

Learning outcomes	Assessment criteria
The learner will:	The learner can:
7. Know digestive system structure and function in relation to health	7.1 Identify the structure of each section of the gastrointestinal tract in relation to its functions
and fitness	7.2 Identify the location and functions of each of the digestive organs
	7.3 Identify the role of the digestive system and gut microbes in maintaining health, for example:
	 production of vitamin K
	 production of bacteria that aid digestion
	immune system support
	7.4 Recognise the implications of different dietary practices for the digestive system, for example:
	diets high in fibre
	diets low in fibre
	diets high in processed meats
	diets high in sugar
	7.5 Recognise the importance of physical activity for digestive system health
Assessment	Multiple-choice theory exam

Unit 2 L/507/1205 **Level:** 3 **Credit value:** 6 **Unit Title:** Principles of nutrition for healthy lifestyles

Learning outcomes	Assessment criteria
The learner will:	The learner can:
Know common nutritional terms	1.1 Define common nutritional terms, to include:
and evidence-based nutritional	• diet
guidelines	healthy eating
	• nutrition
	balanced diet
	1.2 Identify evidence-based nutritional guidelines from credible sources, to include:
	national food guides
	 professional dietetic bodies
	independent scientific bodies
	1.3 Distinguish between evidence-based information and the marketing claims of suppliers
2. Know the nutrients required to	2.1 Identify dietary food sources and functions of each
maintain health in humans	macronutrient in the body
	2.2 Identify the caloric value of each macronutrient
	2.3 Identify dietary food sources and functions of each micronutrient in the body
	2.4 Recognise key signs and symptoms of common nutrient deficiencies, to include:
	• iron
	vitamin D
	• fibre
	2.5 Identify dietary sources and functions of water in the body
	2.6 Recognise the risks, signs and symptoms of dehydration
	2.7 Recognise the importance of phytonutrients and other non-essential food chemicals for human health
	2.8 Identify the nutrients typically contained in foods within each of the food groups
	2.9 Recognise the benefits of obtaining nutrients from minimally processed wholefoods
	2.10 Identify the effects of different food preparation and cooking methods on the nutritional content of foods

Learning outcomes		essment criteria
The learner will:	-	learner can:
Know how to estimate daily energy and nutrient requirements for clients with different goals	3.1	 Define terms related to weight management, to include: energy balance negative energy balance positive energy balance basal metabolic rate (BMR) thermic effect of food (TEF) thermic effect of physical activity non-exercise activity thermogenesis (NEAT) Calculate an estimate of daily energy expenditure using a client's data Identify the appropriate energy deficit or energy surplus
	3.4	required to achieve a client's goals Recognise safe and effective guidelines for the rate of fat loss or muscle gain achievable through diet modification and exercise Identify appropriate recommendations for dietary
4. Know the risks of poor nutritional	4.1	modification to achieve client goals Identify the risks of fad diets that severely restrict energy
and lifestyle practices	4.1	intake
	4.2	Identify the risks of diets that contain high intakes of processed food products and few real foods
	4.3	Identify the role of alcohol as a non-nutrient dietary source of energy
	4.4	Recognise the implications of alcohol consumption for health
	4.5	Identify the effects of caffeine-containing drinks on the body
	4.6	Recognise the implications of long-term high levels of caffeine consumption for health
Know how to operate within professional boundaries and systems	5.1	Recognise the professional boundaries for a personal trainer with regard to providing nutritional information and advice
	5.2	Recognise when to refer or signpost a client to a professional qualified to deal with specific nutritional and dietary requirements
	5.3	Identify the processes for referral and signposting to medical and healthcare professionals
	5.4	Recognise the common signs and symptoms of eating disorders
	5.5	Identify the appropriate actions to take in the event of a client disclosing a current eating disorder as indicated by the industry guidance note 'Managing users with suspected health problems: eating disorders'

Learning outcomes The learner will:		Assessment criteria The learner can:		
6.	Know how nutrients from food are used to fuel, and recover from,	6.1	Identify the nutrients used as energy substrates in each energy system	
	physical activity	6.2	Identify the relative contribution of each nutrient to total energy expenditure in activity of different intensities	
		6.3	Recognise the transport, storage and metabolised forms of each macronutrient	
		6.4	Identify the role of each macronutrient in post-exercise recovery and relate this to post-exercise dietary guidelines	
Ass	essment	Multiple-choice theory exam		

Unit 3 R/507/1206 **Level:** 3 **Credit value:** 8

Unit Title: Conducting consultations with personal training clients

Learning outcomes	Assessment criteria	
The learner will:	The I	earner can:
Understand why effective communication with a client is important in a consultation	1.1	Explain how a personal trainer's communication skills can influence the quality of information collected in a consultation
	1.2	Explain how the professional relationship between a personal trainer and a client can influence programme success
	1.3	Explain how a personal trainer's communication style can influence a client's motivation and commitment to making lifestyle changes
2. Understand how to use	2.1	Describe methods of initiating conversation with a client
communication techniques to		or customer, to include:
build rapport with a client in a consultation		making a self-introduction
Constitution		offering assistance
		polite greeting
		acknowledgement
	2.2	Explain the difference between open and closed questions
	2.3	Describe the purpose of using different question styles in a consultation
	2.4	Describe types of non-verbal communication, to include:
		body position
		posture
		gestures
		facial expressions
	2.5	Explain how non-verbal communication influences consultation outcomes
	2.6	Describe the process of active listening
	2.7	Describe how to use affirming statements
	2.8	Describe how to use reflective statements effectively, to include:
		simple reflections
		complex reflections
	2.9	Explain how summaries can be used in a consultation
	2.10	Explain how the use of active listening, affirmations, reflective statements and summaries can demonstrate empathy to a client

Learning outcomes	Assessment criteria	
The learner will:	The	earner can:
Understand how to facilitate lifestyle behaviour change with a client in a consultation	3.1	Describe the roles of capability, opportunity and motivation in determining the success of a client when attempting to make a lifestyle behaviour change
	3.2	Describe techniques that can be used to develop discrepancy when a client is ambivalent about changing a lifestyle behaviour, to include:
		awareness/consciousness raising
		positive reinforcement
		pros and cons lists
		decisional balance
	3.3	Explain how techniques can be used to determine a client's level of readiness to make a lifestyle change, to include:
		questionnaires
		readiness scales
		importance and confidence scales
	3.4	Explain how a cyclical process of goal-setting, monitoring, reviewing and evaluating can be used to support clients when making lifestyle behaviour changes
	3.5	Explain how social support will influence the success of a client when attempting to make a lifestyle behaviour change
	3.6	Explain how providing client education in a consultation can support lifestyle behaviour change
	3.7	Explain how signposting a client to other services can support lifestyle behaviour change

Learning outcomes	Asses	ssment criteria
The learner will:	The le	earner can:
4. Be able to establish rapport an engage clients in conversation		Initiate conversation with a client and conduct an appropriate self-introduction
about their health and fitness in consultation	n a 4.2	Ask open-ended questions that encourage the client to speak at length
	4.3	Use active listening to create rapport with a client
	4.4	Use appropriate non-verbal communication to develop rapport with the client
	4.5	Use follow-up questions to deepen conversation
	4.6	Use simple and complex reflective statements to progress conversation
	4.7	Encourage the client to talk about health and fitness-related topics, to include:
		their current health and fitness
		concerns about their health
		 their beliefs about the importance of physical activity to health and fitness
		 aspirations for their health and fitness
	4.8	Focus conversation on topics that are relevant to the client's specific health and fitness aims
	4.9	Help the client to identify specific lifestyle behaviours that they have reason to change in order to achieve their health and fitness aims
	4.10	Highlight the importance of changing complementary lifestyle behaviours relevant to the client's goals, to include:
		reducing sedentary time
		healthy eating
		reducing alcohol intake
		smoking cessation
5. Be able to provide relevant information to clients in a	5.1	Determine what information is relevant to the client, to include information about:
consultation		services and facilities
		healthy eating
		lifestyle activity
		exercise programming
	5.2	Determine the best format in which to communicate the information to the client
	5.3	Provide credible information in a way that emphasises its value to the client

Learning outcomes The learner will:	Assessment criteria The learner can:
6. Be able to collect information about clients in consultations	6.1. Use a validated health screening questionnaire to screen a client for medical conditions
	6.2. Identify the reasons a client should be signposted to a medical or healthcare professional
	6.3. Explain the process for signposting a client to a medical or healthcare professional if necessary
	6.4. Implement a process of informed consent prior to collecting personal details from a client
	6.5. Collect meaningful personal, physical activity, nutritional and lifestyle information from clients
	6.6. Record the content of verbal discussions accurately without detracting from conversation
	6.7. Use appropriate resting measurements to collect meaningful data from clients, for example:
	• weight
	height
	• circumferences
	body composition
	static posture observation
	resting heart rate
	resting blood pressure
	6.8. Use appropriate fitness assessments to collect meaningful data from clients, for example:
	cardiovascular fitness tests
	muscular fitness tests
	flexibility tests
	movement screening protocols
	6.9. Use appropriate methods to collect nutritional information from clients, for example:
	food diary
	24-hour food recall
	food frequency questionnaire
	description of a typical day

Lea	rning outcomes	Asse	essment criteria
The	learner will:	The I	earner can:
7.	Be able to use behaviour change techniques to encourage lifestyle	7.1	Determine a client's level of readiness to change a specified lifestyle behaviour
	change	7.2	Raise the client's awareness of the need to change a specified lifestyle behaviour in relation to a stated goal
		7.3	Help the client to identify the discrepancies between their current lifestyle behaviours and the behaviours required in order to achieve their stated goals
		7.4	Demonstrate empathy when discussing lifestyle behaviours with clients
		7.5	Offer affirmations, encouragement and genuine praise at appropriate opportunities
		7.6	Reinforce the benefits of positive lifestyle behaviour changes that the client expresses an interest in making
		7.7	Explain the benefits of making healthy lifestyle behaviour changes to clients, for example:
			eating behaviour
			• smoking
			alcohol consumption
			drug use
			sleep patterns
8.	Be able to facilitate goal-setting and action planning	8.1	Determine whether a client is ready to set physical activity and lifestyle goals during the consultation
		8.2	Explain the process of goal-setting and action planning to the client
		8.3	Assist a client to set specific, measurable, achievable, relevant and time-bound (SMART) goals with short-, medium- and long-term timeframes for each lifestyle behaviour relevant to their goal, to include:
			increasing lifestyle physical activity
			adopting a structured exercise programme
			making healthier food and drink choices
		8.4	Guide a client to set a mixture of outcome and process goals
		8.5	Advise a client as to what is realistic and safe in relation to timeframes for physiological adaptation, to include: • fat loss
		0.6	muscle gain Help clients to identify their personal barriers to making
		8.6	Help clients to identify their personal barriers to making lifestyle changes
		8.7	Use techniques to help clients identify ways of overcoming barriers to lifestyle change
		8.8	Signpost clients to relevant products and services that may increase their capability or opportunity to make lifestyle behaviour changes

Learning outcomes	Assessment criteria
The learner will:	The learner can:
9. Be able to schedule programme	9.1 Schedule programme reviews with clients
reviews and close the session professionally	9.2 Explain how repeating measurements using consistent protocols enables progress to be determined, to include:
	 body measurements
	 fitness assessments
	dietary intake
	9.3 Explain the expected changes in measurements and assessments to clients
	9.4 Explain the benefits of reviewing client progress against planned targets at agreed intervals
	9.5 Check that the client is happy with the action plan you have helped them to develop
	9.6 Agree a communication and support strategy between personal training sessions
Assessment	Assignment
	Summative observation
	Self-evaluation
	Multiple-choice theory exam

Unit 4 Y/507/1207 **Level:** 3 **Credit value:** 9

Unit Title: Programme design and delivery for personal training

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
Know how to collect and interpret health screening and fitness assessment data	1.1	Identify a range of health-screening measurements that can be conducted to inform programme design, to include:
		weight
		height
		circumferences
		body composition
		static posture observation
		resting heart rate
		resting blood pressure
	1.2	Describe established protocols for health-screening measurements
	1.3	Interpret outcomes of health-screening measurements and risk-stratify clients
	1.4	Identify a range of fitness assessments that can be performed to evaluate client ability, to include:
		cardiovascular fitness tests
		muscular fitness tests
		flexibility tests
		movement screening protocols

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
Understand the principles of safe and effective personal training programme design	2.1	Describe the current evidence-based frequency, intensity, time and type (FITT) guidelines for safe exercise programme design for healthy adults
	2.2	Explain individual client needs and preferences that may require a programme to diverge from the evidence-based guidelines
	2.3	Describe guidelines for programme design to minimise injury risk and optimise recovery between training sessions and enable physiological adaptation to occur
	2.4	Describe the principles of periodised programme design
	2.5	Explain how to apply the principles of periodisation to programmes for a range of goals and client needs, for example:
		endurance sports
		strength sports
		muscle gain
		fat loss
		improved health
		high performers
		recreational sportspeople
		deconditioned clients
	2.6	Describe a range of training methods/techniques that can be used to meet the needs of clients with a range of goals and ability levels, to include:
		cardiovascular training protocols
		resistance training protocols
		flexibility training protocols
	2.7	Explain how an exercise technique can be regressed, progressed or modified using a range of variables to ensure that it meets a client's needs and goals, for example:
		equipment used
		body position of client
		base of support
		speed of movement
		range of movement
		direction of movement
		complexity of movement
	2.8	Explain how to select exercises, training protocols, equipment and environments that meet client's goals, ability level and preferences
	L	asing level and preferences

Lea	rning outcomes	Asse	essment criteria
	learner will:		earner can:
3.	Be able to collect and interpret health screening and fitness	3.1	Conduct health-screening measurements according to recognised protocols
	assessments	3.2	Conduct fitness assessments according to recognised protocols
		3.3	Use collected data to perform calculations and risk stratification
		3.4	Select key pieces of collected information needed to inform programme content and structure, to include:
			client goals
			client ability
			client preferences
			outcomes of health screening and fitness assessments
4.	Be able to design safe and effective personal training programmes and session plans	4.1	Design exercise programmes that align with credible evidence-based guidelines for frequency, intensity, time and type
		4.2	Design exercise programmes that take account of individual clients' needs and preferences
		4.3	Design programmes that include exercises specific to client goals
		4.4	Design programmes that include training techniques specific to the client's aims and appropriate for their ability level
		4.5	Select exercise environments that align with client preferences and enable exercise to be performed safely
		4.6	Design sessions and programmes that follow established guidelines for preparation and recovery to minimise injury risk, optimise adaptation and performance
		4.7	Design progressive exercise programmes that apply the principles of periodisation
5.	Be able to provide a session introduction that prepares the	5.1	Assess client readiness to participate in the planned session
	client for exercise	5.2	Explain the content and structure of the planned session in relation to the client's goals and ability
		5.3	Encourage client questions and feedback to enable modification of the planned session
		5.4	Outline health and safety information specific to the planned activities and session environment

Learning outcomes	Assessment criteria			
The learner will:	The learner can:			
6. Be able to instruct safe, effective exercise technique	6.1	Instruct the client to perform exercises with correct technique and postural alignment		
	6.2	Use appropriate verbal, visual and kinaesthetic cues to correct client exercise technique and improve movement quality		
	6.3	Positively reinforce correct exercise performance to build self-efficacy		
	6.4	Observe movement accurately and identify valid strategies to improve the client's exercise technique		
	6.5	Provide modifications of exercise technique to enable safe and effective execution of the movement, as required		
7. Be able to monitor a client during exercise sessions	7.1	Monitor exercise performance, intensity and client feedback		
	7.2	Adapt the level of exercise complexity and intensity in response to monitoring observations		
	7.3	Monitor the exercise environment to ensure client safety and comfort		
Be able to monitor client progress and adapt the programme	8.1	Keep accurate records of session performance to enable progress to be tracked over time		
accordingly	8.2	Adapt planned session content and record changes made in response to client progress and feedback		
	8.3	Keep accurate records of changes made to the programme and sessions		
Be able to review client progress and satisfaction	9.1	Review client performance and satisfaction at the end of sessions		
	9.2	Request feedback on client satisfaction with the personal training programme and service		
	9.3	Request feedback on ways to improve own performance in delivering personal training sessions		
10. Be able to provide motivation and encouragement	10.1	Use appropriate motivational strategies with clients during sessions		
	10.2	Use techniques to increase client motivation to adhere to lifestyle changes between sessions		
	10.3	Encourage clients to adhere to planned lifestyle behaviour changes		
Assessment	Case	study		
		mative observations		
		sheet or professional discussion		
		Self-evaluation		
	Multiple-choice theory exam			

Unit 5 D/507/1208 **Level:** 3 **Credit value:** 4 **Unit Title:** Developing exceptional customer care skills

Learning outcomes Ass		Assessment criteria		
The learner will:		The learner can:		
1. Understand how to build	1.1	Describe ways to build rapport with different customers		
relationships with different typ	es 1.2	Explain how you can get to know your customers		
of customers	1.3	Explain how to adapt communication for specific		
		customers, to include:		
		customers with disabilities		
		children/teenagers		
		customers who do not have English as a first language		
2. Understand how to deal with a	ngry 2.1	Explain how to adapt communication for customers who		
or upset customers		are angry, to include:		
		face-to-face		
		on the telephone		
		in writing (by email)		
		via social media/e-media		
	2.2	Explain how to adapt communication for customers who		
		are upset		
3. Understand equality and diver	sity 3.1	Describe the terms, 'equality' and 'diversity'		
in the customer environment	3.2	Give examples of the diverse needs that customers may		
		have		
	3.3	Outline the key points of equality and diversity legislation that relate to customer care		
	3.4	Explain why it is important for an organisation to provide for equality and diversity in its services		
	3.5	Give examples of what a member of staff can do to		
		support equality and diversity in their organisation, to		
		include:		
		respect for working colleagues		
		meeting the needs of customers		
	3.6	Give examples of behaviours that might cause offence to specific customers		
	3.7	Describe how to ensure that all customers are treated		
		with equality and given the same opportunities and		
		respect		

Learning outcomes The learner will:			Assessment criteria The learner can:		
4.		4.1	Adapt communication with specific customers, to include: new customers regular customers customers with disabilities children/teenagers older adults customers with English as a second language angry customers upset customers		
5.	Understand how to deal with customer complaints and problems	5.15.25.35.45.55.65.7	Describe how to apply problem-solving theories to resolve a customer care issue Describe typical customer problems Identify the differences between assertive, aggressive, manipulative and passive behaviour Identify how own behaviour might affect the behaviour of others Identify the types of customer behaviour that you personally find challenging to deal with Identify ways to deal with customer behaviour you find personally challenging Describe how to reassure customers while their problems are being solved		
6.	Understand when to pass information on to a senior colleague	6.1 6.2 6.3 6.4 6.5	Explain how to pass on the complaint to a more senior member of staff if there is sufficient reason to do so Explain why it is important for a member of staff to get feedback from the customer and follow up any remaining issues Explain the importance of giving feedback to other colleagues involved which will help them avoid future complaints Explain the importance of keeping clear records of the way a problem or complaint has been handled Describe an organisation's complaint or problem-solving procedure		

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
7. Be able to deal with customer complaints and problems	7.1 Summarise the details of the complaint or problem accurately and to customer satisfaction	
	7.2 Investigate the facts of the complaint in order to establish how it should be dealt with	
	7.3 Identify a range of solutions	
	7.4 Identify the benefits of different solutions for the customer and the organisation	
	7.5 Identify the drawbacks of different solutions for the customer and the organisation	
	7.6 Report the findings of your investigation to your customer and offer your chosen solution	
	7.7 Check that the solution is acceptable to the customer	
	7.8 Check the customer is satisfied with the outcome of the customer care they have received	
	7.9 Record the outcome of the complaint or problem according to the organisation's procedures	
Assessment	Worksheet	
	Summative observation	
	Self-evaluation	
	Multiple-choice theory exam	

Unit 6 H/507/1209 **Level:** 3 **Credit value:** 4

Unit Title: Enterprise and entrepreneurship

Lea	rning outcomes	Assessment criteria		
The learner will:		The learner can:		
1.	Understand the attitude, skills and	1.1	Define the terms, 'entrepreneur' and 'intrapreneur'	
	demands required to be a successful entrepreneur	1.2	Differentiate the key differences between an entrepreneur and intrapreneur, to include:	
			employment status	
			• resources	
			 pros and cons of each role 	
		1.3	Explain the key skills/attitudes of entrepreneurs, to include:	
			personal characteristics	
			interpersonal skills	
			 critical and creative thinking skills 	
			 practical skills 	
		1.4	Describe the risks of starting and running a small business	
		1.5	Explain the demands of successfully running a small business, to include:	
			 long hours/time management 	
			 pressures associated with decision-making 	
			financial commitments	
			 potential consequences 	
			 completion of tedious tasks 	
			filling gaps in knowledge	
		1.6	Explain the benefits of using a SWOT (strengths, weaknesses, opportunities and threats) analysis when developing a new enterprise or small business	
2.	Be able to evaluate personal skills and attitudes required to be a	2.1	Evaluate own strengths, weaknesses, opportunities and threats in relation to enterprise	
	successful entrepreneur	2.2	Develop a personal action plan to address own strengths, weaknesses, opportunities and threats in relation to enterprise	

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
3. Be able to plan an enterprise	3.1 Identify a problem or opportunity for enterprise	
activity	3.2 Identify the customer profile of a selected enterprise	
	3.3 Design potential solutions to an enterprise problem or opportunity	
	3.4 Analyse the viability of the potential solutions to an enterprise problem or opportunity	
	3.5 Present a proposal/action plan for a solution to an enterprise problem or opportunity, to include:aims and objectives	
	stages/milestones of the enterprise	
	unique selling point (USP)	
	marketing strategy	
	 communication methods/techniques for a range of 	
	customer profiles	
	 obtaining feedback from customers/end users 	
	resources required	
	 areas of risk and difficulty (where things might go wrong) 	
	• budget	
	 potential reinvestment plans for any money made from the enterprise activity 	
Be able to manage an enterprise activity	4.1 Evaluate own strengths, weaknesses, opportunities and threats in relation to managing enterprise	
	4.2 Develop a personal action plan to address own strengths, weaknesses, opportunities and threats in relation to managing enterprise	
	4.3 Implement an enterprise, putting a proposal/plan into action and monitoring each stage	
	4.4 Review an action plan and include alternative means to	
	achieve objectives where necessary	
Assessment	Multiple-choice theory exam	
	Assignment	
	Worksheet	

Unit 7 Y/507/1210 **Level:** 3 **Credit value:** 4

Unit Title: Marketing products and services

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
Understand marketing techniques	1.1 Define the term marketing	
and tactics	1.2 Explain the role of marketing in business	
	1.3 Identify the factors that influence marketing decisions, to include:	
	internal	
	external	
	• financial	
	1.4 Explain the components of a marketing mix, to include:	
	• price	
	• product	
	• promotion	
	• place	
	1.5 Evaluate the advantages and disadvantages/constraints of common marketing methods or techniques, to include:	
	press release	
	cold calling	
	flyer/poster	
	 competitions 	
	giveaways/free trials	
	e/digital marketing	
	social media tools	
	1.6 Explain the purpose of a marketing plan/strategy for a brand, service or product	

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
Understand how to conduct	2.1 Evaluate different methods of market research, to includ		
market research to develop current	• surveys		
or future brands, services or products	 focus groups 		
	interviews		
	 field trials 		
	 observation (of behaviour) 		
	2.2 Explain the process of crowdsourcing		
	2.3 Explain how to conduct market research for a brand, service or product		
	2.4 Describe methods of analysing results/data from market research activities (to include comparison to market competition)		
	2.5 Explain the importance of setting goals for marketing performance		
3. Be able to produce marketing	3.1 Conduct market research for a brand, service or product		
materials for promotional campaigns	3.2 Analyse results / data from market research activities (to include comparison to market competition)		
	3.3 Design graphics that represents a brand, service or product to a target market		
	3.4 Produce promotional material for a brand, service or product target market		
	3.5 Justify the approach taken to developing promotional material(s) for a target market		
Be able to develop a marketing plan/strategy for a brand, service	4.1 Identify the target audience of a marketing campaign for brand, service or product		
or product	4.2 List the key objectives and targets within a marketing campaign for a brand, service or product		
	4.3 List risks and difficulties that may be encountered in the marketing of a brand, service or product		
	4.4 Develop a marketing timeline for the brand, service or product		
	4.5 Explain how the marketing plan will be communicated with stakeholders		
Assessment	Multiple-choice theory exam		
	Assignment		
	Worksheet		

Unit 8 D/507/1211 **Level:** 3 **Credit value:** 3

Unit Title: Technology in sport and exercise

Learning outcomes			Assessment criteria		
The learner will:			The learner can:		
1.	Understand the evolutionary	1.1	Describe major technological developments in sport and		
	development of technology in sport and exercise		exercise, to include:		
	Sport and exercise		equipment and training aids		
			• clothing		
			footwear		
			safety/protective wear		
			prosthetics, wheelchairs and adaptive equipment		
			facility design		
			nutrition and supplementation		
			doping and anti-doping practices		
			information and communication technology (ICT),		
			software		
			smart devices and wearable technology		
2.	Understand the benefits of technology applications in sport	2.1	Describe how the adoption and implementation of sports		
			and exercise technologies have benefitted the following:		
	and exercise		athletic performance		
			health improvement/life expectancy		
			injury prevention and rehabilitation		
			recovery from training or competition		
			career length of elite performers		
			participant/performer safety		
			official decisions		
			understanding of the human body and performance		
3.	Understand the ethical considerations of technology	3.1	Analyse the potential ethical concerns in relation to the adoption and implementation of sports and exercise		
	applications in sport and exercise		technologies, to include:		
			socio-economic		
			geographical		
			environmental		
			_		
			legalable bodied versus disabled or impaired performers		

Learning outcomes The learner will:	Assessment criteria The learner can:	
4. Be able to evaluate the application and effects of technology in a range of sport and exercise scenarios Output Description:	 4.1 Review appropriate technologies that will enhance the performance and/or experience for the following: individual sport performer team sport performer fitness enthusiast referee/judge/umpire 4.2 Evaluate the effect smart devices and applications have had or could have on the sedentary population 4.3 Describe how the development of technology has enhanced the experience of spectators of sporting events 	
Assessment	Assignment	

Optional group – Higher education

		Unit accreditation number	Level	Credits
9.	Opportunities in higher education	M/507/1214	3	4
10.	Research methods for academic study	H/507/1212	3	3
11.	Research skills for academic study	K/507/1213	3	4

Unit 9 M/507/1214 **Level:** 3 **Credit value:** 4

Unit Title: Opportunities in higher education

Learning outcomes		Assessment criteria				
The learner will:		The I	The learner can:			
1.	opportunities available in higher	1.1	Identify the opportunities in higher education which are suited to own aspirations			
	education	1.2	Investigate further information regarding a selection of higher education opportunities			
		1.3	Evaluate information about identified higher education opportunities			
2.	Understand the personal value of applying to higher education	2.1	Evaluate the advantages and disadvantages of following a higher education course in relation to own personal development, career aspirations and circumstances			
		2.2	Explain potential financial and personal challenges that an individual may face in entering higher education			
		2.3	Investigate the support available to enable a course of higher education, to include:			
			financial			
			accommodation			
			• travel			
3.	Understand the application process for higher education	3.1	Identify the methods of applying to higher education establishments			
		3.2	Obtain relevant information to plan a course of action and provide a clear rationale for the plan			
		3.3	Explain the timeframes involved			
4.	Be able to apply for a higher education course	4.1	Complete the application process relevant to chosen higher education opportunity			
Ass	essment	Assig	gnment			
		Higher education application				

Unit 10 H/507/1212 **Level:** 3 **Credit value:** 3

Unit Title: Research methods for academic study

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
Understand the research skills needed for higher education	 1.1 Explain the importance of time-management when undertaking research, to include: meeting deadlines avoidance of deadline evasion setting personal targets setting priorities for study/research working within a time constraint 		
	 1.2 Explain the importance of planning research 1.3 Describe different learning styles 1.4 Describe how to identify own learning style and preferences 1.5 Evaluate different exam revision techniques 1.6 Describe how to approach the failure of an exam 		
Understand different research methods	 2.1 Describe qualitative research techniques 2.2 Describe quantitative research techniques 2.3 Explain the advantages and limitations of different research methods, to include: interview questionnaire observation 2.4 Describe the difficulties in interpreting different information gathered 		

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
Understand reading techniques	3.1	Describe different reading techniques, to include:	
needed for academic study		• skimming	
		• scanning	
		 reviewing 	
		• summarising	
	3.2	Define active reading	
	3.3	Explain the effect and purpose of implied meaning within a variety of texts	
	3.4	Explain implicit meaning within a variety of texts, to include:	
		• hint	
		 suggestion 	
		allusion	
		inference	
		 assumption 	
		• irony	
		• sarcasm	
		metaphor	
		• symbolism	
	3.5	Identify techniques used to make reading active	
	3.6	Explain why making notes is an essential part of the reading process	
	3.7	Describe different note-taking techniques	
	3.8	Identify strategies to help cope with difficult content	
Assessment	Worksheet		

Unit Title: Research skills for academic study

Learning outcomes	Assessment criteria	
The learner will:	The	learner can:
1. Be able to plan a research project	1.1	Produce draft outlines for research activities
	1.2	Seek advice when selecting a research project
	1.3	Develop action plans for completion of a research project
	1.4	Implement action plans
2. Be able to use learning and	2.1	Identify own learning style and preferences
revision strategies to suit own learning style	2.2	Select appropriate techniques to enhance own learning and revision effectiveness
	2.3	Apply strategies to enhance own learning and revision effectiveness
3. Be able to research information for	3.1	Define a specific topic for research
a specific project	3.2	Define the aims and limits of the research within a chosen subject area
	3.3	Use relevant research techniques to extract the information needed for a specific project
	3.4	Formulate questions to provide focus when investigating information and/or ideas
	3.5	Use purposeful questions across a range of academic and non-academic sources, to include:
		• books
		• textbooks
		 newspapers
		• journals
		 electronic sources (e-books, websites, DVDs)
	3.6	Use a range of resources to extract information for a specific research project, to include:
		• books
		• textbooks
		 newspapers
		• journals
		electronic sources (e-books, websites, DVDs)
	3.7	Use reading techniques to explore sources of information, for example:
		active reading
		• skimming
		• scanning
		reviewing
		• summarising

Lea	rning outcomes	Asse	ssment criteria
The	learner will:	The le	earner can:
		3.8	Apply note-taking techniques to record specific key information
		3.9	Determine which sources of information are valid and credible for use in the project
		3.10	Extract the final information needed to inform the research project
		3.11	Present a logical argument in a research project
4.	Be able to manage a research	4.1	Set priorities for study
	project	4.2	Manage own time to complete a research project to deadlines
		4.3	Evaluate own allocation of time for tasks
		4.4	Monitor own progress towards deadlines
		4.5	Meet deadlines set to complete academic tasks
5.	Be able to present the findings of a	5.1	Use terminology consistent with the topic's subject
	final research project	5.2	Present a finished project in forms consistent with subject specific conventions
		5.3	Select, synthesise and logically structure information
		5.4	Write in fluent, accurate English observing the conventions of grammar, punctuation and spelling
		5.5	Demonstrate analytical techniques, to include:
			using judgement
			presenting an argument
			critical analysis
			debating views
		5.6	Reference credible sources to present an accurate
			representation of the available scientific research
		5.7	Use academic citation/referencing appropriate to the
			project and the specific project topic
6.		6.1	Evaluate and reflect on own performance
	project	6.2	Create an action plan for future improvement
Ass	essment	Assig	nment

Optional group – Fitness and exercise

	Unit	Unit accreditation number	Level	Credits				
12.	Planning and instructing outdoor fitness sessions	T/507/1215	3	8				
13.	Nutrition for sport and exercise performance	A/507/1216	3	5				
14.	The role of exercise referral for managing medical conditions	F/507/1220	3	8				
Unit	Units 15 & 16 must be taken together							
15.	Physical activity and health considerations for the pre and postnatal client	K/600/2595	3	2				
16.	Design and implement exercise programmes for the pre and postnatal client	M/600/2596	3	3				
Unit	s 17 & 18 must be taken together		•					
17.	Physical activity and health considerations for the older adult	H/504/3555	3	3				
18.	Designing and adapting exercise programmes for the older adult	K/504/3556	3	3				
Unit	19 can be taken on its own but unit 20 can only be taken if un	it 19 has been com	pleted					
19.	Understand the principles of soft tissue dysfunction	Y/506/7223	3	3				
20.	Exercise strategies to reduce risk of injury	J/507/1235	3	4				
Unit	21 can be taken on its own but unit 22 can only be taken if un	it 21 has been com	pleted					
21.	Principles of sports conditioning	L/507/1236	3	4				
22.	Plan, deliver and evaluate sports conditioning programmes	R/507/1237	3	3				
Unit	s 23-26 must be taken together							
23.	Anatomy and physiology for sports massage	J/506/7220	3	10				
24.	Understand the principles of soft tissue dysfunction	Y/506/7223	3	3				
25.	Professional practice in sports massage	D/506/7224	3	5				
26.	Sports massage treatments	T/506/7228	3	16				

Unit 12 T/507/1215 **Level:** 3 **Credit value:** 8

Unit Title: Planning and instructing outdoor fitness sessions

Learning outcomes	Asse	ssment criteria
The learner will:	The I	earner can:
Understand the types of outdoor fitness training environments	1.1	Describe the types of outdoor environments that can be used for fitness training, for example:
		• parks
		• beaches
		• gardens
		trim trails
		woodland/off-road
	1.2	Explain the benefits and disadvantages of each outdoor training location
Understand the health and safety requirements specific to delivering	2.1	Outline why health and safety is important in outdoor fitness training environments
outdoor fitness sessions	2.2	Identify the legal and regulatory requirements for health and safety specific to outdoor fitness training
	2.3	Identify roles and responsibilities for ensuring the health and safety of individuals taking part in outdoor fitness training sessions
	2.4	Describe the key health and safety documents that are relevant for delivering outdoor fitness sessions
	2.5	Summarise the requirements of the Outdoor Code of Practice
	2.6	Identify the types of emergencies that may occur specifically in outdoor fitness training environments
	2.7	Explain the procedures to follow if an emergency occurs during an outdoor fitness session
	2.8	Describe how to maintain the safety of people involved in emergencies outdoors, to include:
		• children
		older people
		disabled people

Learning outcomes	Asse	ssment criteria
The learner will:		earner can:
Be able to manage risks in outdoor fitness training environments	3.1	Identify possible hazards in outdoor fitness training environments, to include:
		environment
		weather conditions
		facilities
		equipment
		 working practices, including lifting and handling of equipment
		participant behaviour
		the public
		animals
		security
		hygiene
	3.2	Assess the risk presented by hazards in outdoor fitness training environments
	3.3	Describe how to manage identified risks in outdoor fitness training environments
	3.4	Identify the weather conditions that can affect training in outdoor fitness sessions, to include:
		temperature
		• humidity
		• rain
		snow and ice
		• wind
		poor visibility
	3.5	Explain the ways in which weather conditions can affect outdoor training sessions
	3.6	Explain how exercises can be safely modified in response to different weather conditions
	3.7	Explain the clothing and footwear considerations for training in different weather conditions
	3.8	Identify suitable contingency plans for occasions when weather conditions make outdoor training impractical or unsafe

Learning outcomes	Asse	ssment criteria
The learner will:	The	earner can:
4. Understand the considerations for conducting outdoor training sessions with groups	4.1	Describe a range of outdoor group fitness training methods, to include:
0.04		circuit training
		bootcamp training
		• games
		health walks
		green gyms
	4.2	Explain the benefits and challenges of delivering group outdoor fitness training sessions
	4.3	Describe the need for professionalism when working with groups of participants outdoors
	4.4	Explain how to apply safe session structure to outdoor sessions, to include:
		warm-up
		main session
		• cool-down
	4.5	Identify instructional cues and teaching points when working with groups outdoors, to include:
		effective use of body language
		correct demonstrations
		use of timely feedback
		effective exercise correction
5. Understand a range of exercises suitable for use in outdoor fitness	5.1	Identify a range of exercises suitable for outdoor fitness training, to include:
training environments		 cardiovascular
		 bodyweight
		use of environmental features
		portable equipment
		• flexibility
	5.2	Describe how to incorporate environmental structures and features into outdoor fitness training sessions
	5.3	Describe how training systems can be used when
		designing an outdoor fitness programme
	5.4	Describe how to incorporate the use of a partner or group
		in outdoor fitness training sessions

Learning outcomes	Asse	essment criteria
The learner will:	The	learner can:
Be able to plan outdoor fitness training sessions	6.1	Describe the aims and objectives of the outdoor exercise session
	6.2	Identify environmental considerations relevant to the outdoor fitness training session
	6.3	Plan safe and effective fitness training sessions for groups, to include:
		warm-up
		main component
		• cool-down
	6.4	Provide alternatives to the programmed exercises if participants cannot take part as planned
	6.5	Develop a written contingency plan
7. Be able to deliver outdoor fitness training sessions	7.1	Prepare the equipment and environment for a planned outdoor fitness training session
	7.2	Carry out a safety check of the environment and equipment for a planned outdoor fitness training session
	7.3	Implement control measures to mitigate any anticipated hazards that may affect a planned outdoor fitness session
	7.4	Ensure there is access to essential amenities, to include:
		• toilets
		drinking water
		first aid supplies
		emergency telephone
	7.5	Check that all participants are appropriately prepared for the session, to include:
		access to water
		suitable footwear
		appropriate clothing for weather conditions
		pre-activity health screening
	7.6	Help participants feel at ease in the outdoor fitness environment
	7.7	Explain the planned aims, objectives and outdoor safety considerations
	7.8	Explain the physical and technical demands of the planned exercises and how the outdoor environment may affect these

Learning outcomes	Asses	ssment criteria			
The learner will:		The learner can:			
8. Be able to deliver safe and	8.1	Provide a warm-up appropriate to participants' needs, the			
effective outdoor fitness training sessions	0.0	planned session and environmental conditions			
	8.2	Make best use of the environment to maintain participant safety and achieve session objectives			
	8.3	Provide instructions, explanations and demonstrations that are technically correct, safe and effective			
	8.4	Adapt verbal and non-verbal communication methods to ensure clear communication with participants			
	8.5	Analyse participants' performance, providing positive reinforcement throughout			
	8.6	Provide timely exercise correction using appropriate techniques and communication modalities			
	8.7	Explain how exercises can be progressed or regressed to meet participants' needs			
	8.8	Provide motivation in a style consistent with the session that is respectful of participants			
	8.9	Address the needs of individual participants without detracting from the experience of the group as a whole			
	8.10	Lead a cool-down suitable for the type and intensity of physical exercise, participants' needs and the environmental conditions			
	8.11	Review the session with participants, to include:			
		 providing feedback to participants on performance during the session 			
		 gathering feedback from participants about their experience of the session 			
		 providing participants with information about future sessions 			
	8.12	Oversee the participants' safe departure from the session			
	8.13	Leave the environment in a suitable condition for others to use			
9. Be able to evaluate outdoor fitness	9.1	Review the safety and effectiveness of the session			
training sessions	9.2	Evaluate the safety and effectiveness of session structure, selected exercises and equipment for meeting participant needs			
	9.3	Evaluate the effectiveness of instructional skills for meeting participant needs			
	9.4	Evaluate the effectiveness of communication for meeting participant needs			
	9.5	Identify ways to improve instructional skills and communication			
	9.6	Identify ways to improve session content to meet participant needs			
Assessment	Assig	nments			
	Sumr	mative observations			
	Self-e	evaluation			
	_				

Unit 13 A/507/1216 **Level:** 3 **Credit value:** 5

Unit Title: Nutrition for sport and exercise performance

Lea	rning outcomes	Asse	ssment criteria
The	learner will:	The l	earner can:
1.	Understand the need for a healthy, balanced diet to optimise sports	1.1	Describe the rationale for having a healthy, balanced diet as the cornerstone of a sports nutrition programme
	performance	1.2	Identify the functions of macronutrients, micronutrients and water in relation to sport/exercise performance and recovery
		1.3	Recognise how sport/exercise training may affect an individual's nutritional requirements
2.	Understand how to access credible information about sports and	2.1	Access credible scientific information about sports and performance nutrition
	performance nutrition	2.2	Identify recognised sports nutrition guidelines from credible organisations, for example:
			the International Olympic Committee
			the British Association of Sports and Exercise Sciences
			the Australian Institute of Sport
		2.3	Describe how scientific findings can be presented to exaggerate the purported benefits of sports nutrition products
3.	Understand the benefits and risks of specific nutritional protocols	3.1	Explain protocols for tailoring nutrition and training to optimise performance in endurance events, for example:
	that may be used to prepare for		carbohydrate loading
	sports or fitness events		fat loading
			tapering
		3.2	Explain protocols for tailoring nutrition and training to optimise performance in strength and power events, for example:
			matching nutrition to training phase
			optimising strength/power to weight ratio
			post-event recovery for multiple event sports
		3.3	Explain the health risks and performance implications of protocols that involve extremely low calorie diets and dehydration prior to bodybuilding or physique events

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
4. Understand the current scientific evidence relating to the safety and efficacy of common, legally available supplements and ergogenic aids	 4.1 Identify a range of commonly and legally available supplements and ergogenic aids 4.2 Recognise the scientific rationale or mechanism of action for the identified supplements and ergogenic aids 4.3 Describe a range of supplements and ergogenic aids which are classified as safe and effective based on current scientific evidence, to include: vitamin and mineral supplements carbohydrate supplements protein supplements creatine supplements 		
	• caffeine		
	nitrate supplementation		
Assessment	Worksheet		

Unit Title: The role of exercise referral for managing medical conditions

Learning outcomes	Asse	ssment criteria
The learner will:	The I	earner can:
Understand the role of exercise referral for managing medical	1.1	Identify the impact of relevant Chief Medical Officer Reports on the promotion of activity and exercise
conditions	1.2	Recognise the structure of the health service and the roles of key bodies
	1.3	Describe the role of exercise referral for managing specified medical conditions, to include:
		evidence reports from different schemes
		emerging themes (client benefits)
	1.4	Identify methods and data used to evaluate and review the success of exercise referral schemes
	1.5	Recognise criticisms regarding the effectiveness of exercise referral (e.g. NICE reports, ukactive reports)
Understand the medical conditions managed by exercise referral schemes	2.1	Identify the medical conditions managed in exercise referral schemes (within the scope of practice of exercise referral instructors and with consideration to different inclusion/exclusion criteria)
	2.2	Identify the risk factors, causes and progression of specified medical conditions
	2.3	Describe the clinical signs and symptoms of specified medical conditions
	2.4	Identify interventions used in the treatment of specified medical conditions, to include:
		medication
		surgical
		therapeutic
		lifestyle behaviour changes
		exercise and activity
		nutrition
	2.5	Describe the risks and benefits of exercise for specific medical conditions, including contraindications for exercise
	2.6	Explain the exercise guidelines and restrictions of exercise for specified medical conditions
	2.7	Describe considerations for exercise when dealing with comorbidities

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
Understand the process of exercise referral and the roles of professionals involved in the	3.1 Recognise different industry guidance documents that have been used for managing exercise referral scheme over the last two decades, to include:	
process	 National Quality Assurance Framework (NQAF) 	
	 British Heart Foundation National Centre for Physic Activity and Health (BHFNC) toolkit 	cal
	 professional and operational standards 	
	3.2 Outline the exercise referral process, to include:	
	 initial referral and assessment 	
	 participation 	
	exit routes	
	• follow-up	
	3.3 Describe the roles and role boundaries of professional involved in the exercise referral process	ls
	3.4 Recognise risk stratification models used in exercise referral to assess risk	ļ
	3.5 Describe how different conditions and pathophysiology are risk stratified, including contraindications for exerc	
	3.6 Recognise when clients need to be signposted to othe professionals	r
	3.7 Describe the records that need to be maintained as partial of the referral process, with consideration to information sharing and data protection legislation	
	3.8 Explain the personal, professional and communication skills required to work in exercise referral, including medico-legal requirements	1
	3.9 Describe job roles and professions that may involve us or recommending physical activity as a means to preve or manage chronic medical conditions	_
Assessment	Worksheet	

Unit 15 K/600/2595 **Level:** 3 **Credit value:** 2

Unit Title: Physical activity and health considerations for the pre and postnatal client

	Learning outcomes		Assessment criteria		
The	The learner will:		The learner can:		
1.	Understand the benefits of physical activity for pre and postnatal clients	1.1	Explain the value of physical activity for pre and postnatal clients to include: • maintenance of fitness levels • increased body awareness and improved posture • prevention of low back pain • weight control • faster postnatal recovery • reported easier pregnancy and delivery		
2.	Know the physiological and biomechanical changes that take place during pregnancy	2.1 2.2 2.3	Summarise the three trimesters Describe the physiological and biomechanical changes associated with each trimester to include: • the circulatory system • the respiratory system • the musculoskeletal system • the metabolic and hormonal systems Explain the implications of these changes for the client taking part in physical activity		
3.	Understand the key considerations for pre and postnatal clients participating in physical activity	3.1 3.2 3.3 3.4 3.5	List the contraindications to physical activity during and after pregnancy Explain the guidelines for referral Identify the warning signs that indicate the client should stop exercising Explain how to respond to these warning signs Describe the key considerations when developing an effective working relationship with pre and postnatal clients List the types of real and perceived barriers that pre and postnatal clients may have about participating in physical activity Describe ways in which these barriers can be overcome		

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
Know the nutritional requirements for pre and postnatal clients	4.1 Explain the importance of a balanced diet for pre and postnatal clients with particular reference to the importance of:		
	 avoiding dramatic weight loss during pregnancy 		
	 increasing maternal caloric intake to support the breast feeding process 		
	4.2 List the sources of food which are important for pre and postnatal clients		
	4.3 List the foods which should be avoided during pregnancy and the reasons for these		
	4.4 Explain the reasons why pre and postnatal clients should keep hydrated and avoid hot and or humid conditions		
Assessment	Worksheet		

Unit Title: Design and implement exercise programmes for the pre and postnatal client

Learning outcomes		Assessment criteria		
The learner will:	The I	The learner can:		
Be able to collect information and select appropriate activities with	1.1	Explain the importance of pre-activity screening for pre and postnatal clients		
the pre or postnatal client	1.2	Identify information to be collected by a fitness		
		professional, to include:		
		lifestyle		
		 medical and pregnancy history 		
		 physical activity history 		
		attitude and motivation		
		exercise preferences		
		barriers to exercise (perceived or actual)		
		current level of fitness		
	1.3	Collect information about the pre or postnatal client selecting appropriate methods		
	1.4	Interpret the information gathered from the screening process and identify any reasons for referral		
	1.5	Record information in an effective manner with:		
		• accuracy		
		 appropriate to the interview and/or questionnaire results 		
	1.6	Observe the legal and ethical responsibilities regarding screening, client records and confidentiality		
	1.7	Identify sources of information and advice when working with pre and postnatal clients		
	1.8	Select activities that are appropriate to the pre or postnatal client, taking into consideration the clients:		
		health status and any contraindications		
		 injury status and any specific recommended adaptations if appropriate 		
		any other precautions identified during client consultation		

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
Be able to design an individualised, safe and effective exercise programme for pre or postnatal clients	 2.1 Apply the principles of FITT (Frequency, Intensity, Time and Type) to the design of an exercise programme duri the: 1st trimester 2nd trimester 3rd trimester 		
	 recovery from pregnancy 		
	2.2 Select appropriate types of activity for the client and the stage of pregnancy	ie	
	 2.3 List the types of activity which should be avoided and explain the reasons for avoiding these, to include: prenatal clients postnatal clients 		
	 2.4 Identify any alternatives or modifications specific to the individual client needs, to include: individual exercises equipment selection 	,	
	 programme content 		
	2.5 Describe the guidelines on stretching, to include:prenatal clientspostnatal clients		
	2.6 Explain the importance of pelvic floor exercises		
	2.7 Explain the importance of not exercising to exhaustion and how to avoid this		
Be able to record the individualised exercise programme for the pre or postnatal client	3.1 Record the programme in an appropriate format ensur that the information is usable to the pre or postnatal client	ing	
4. Be able to identify and manage specific risks to the pre or postnatal client when participating in physical activity	 4.1 Identify any specific risks for the pre or postnatal client when participating in physical activity, related to: stage of pregnancy type of activity equipment environment 4.2 Describe ways to manage the identified risks 		
Assessment	Case study		
Accomment	- Case study		

Unit Title: Physical activity and health considerations for the older adult

Learning outcomes		Asse	Assessment criteria		
The	The learner will:		The learner can:		
1.	Understand the effects of ageing on the UK population	1.1	Describe how the UK's demographics have changed over the last 20 years, to include:		
			• age		
			• gender		
		1.2	Give an overview of the different theories of ageing, to include:		
			 chronological 		
			 biological 		
			• functional		
			 successful 		
			 pathological 		
		1.3	Describe the benefits of physical activity for the older person, to include:		
			disease prevention		
			health promotion		
			 preservation of function 		
			quality of life		
		1.4	Explain the short- and long-term effects of exercise on blood pressure, including the Valsalva effect		
2.	Understand the physiological and biomechanical changes associated	2.1	Explain the skeletal system changes associated with ageing		
	with ageing and their implications for physical activity	2.2	Explain the muscular system changes associated with ageing		
		2.3	Explain the respiratory system changes associated with ageing		
		2.4	Explain the cardiovascular system changes associated with ageing		
		2.5	Explain the nervous system changes associated with ageing		
		2.6	Describe the implications for the older adults' ability to perform physical activity, to include:		
			• benefits		
			• risks		
3.	Understand the medical conditions commonly associated with old age	3.1	Outline medical conditions commonly associated with old age		
	and their implications for physical activity	3.2	Outline any implications these medical conditions may have on the client's ability to partake in physical activity		

Learning outcomes		Assessment criteria			
		The learner can:			
4. Understand the key considerations	4.1	Explain the absolute contraindications to exercise			
for older adults participating in physical activity	4.2	Explain the risks of exercise for an older adult			
physical activity	4.3	Define the fitness professional's scope of practice			
	4.4	Describe how to deal with a client who has a medical condition outside the scope of practice of the fitness professional			
	4.5	Explain when to refer to other professionals			
	4.6	Identify the warning signs that indicate the client should stop exercising			
	4.7	Explain how to respond to these warning signs			
	4.8	Explain how to maintain the safety of older clients in an emergency			
	4.9	Describe the key considerations when developing an effective working relationship with older clients			
	4.10	List the types of real and perceived barriers that older clients may have regards participating in physical activity			
	4.11	Describe ways in which these barriers can be overcome			
	4.12	Identify credible sources of information on age-related issues, for example:			
		health			
		• social			
		exercise/activity			
5. Understand the communication skills required to engage with older adults	5.1	Describe a range of motivational communication strategies suitable when working with older adults in a range of settings/environments, for example: • sheltered housing • residential homes • community centres			
		leisure centres			
	5.2	Explain why the use of appropriate language is vital when engaging with clients			
	5.3	Explain the importance of listening to and addressing client feedback			
	5.4	Describe how to develop social support strategies to enable long-term participation			
	5.5	Describe the components of age friendly marketing strategies			
Assessment	Works	sheets			
	Assig	nment			

Unit 18 K/504/3556 **Level:** 3 **Credit value:** 3

Unit Title: Designing and adapting exercise programmes for the older adult

Learning outcomes		Assessment criteria			
The	The learner will:		The learner can:		
1.	Understand the principles of	1.1	Explain the principles of informed consent		
	collecting information to plan a physical activity programme for the older adult	1.2	Summarise the client information that should be collected when designing a physical activity programme for the older adult		
		1.3	Explain how to interpret information collected from the client in order to identify client needs and goals		
		1.4	Explain the legal and ethical implications of collecting client information		
2.	Understand how to identify goals with older adults	2.1	Explain how to identify clients' short-, medium- and long-term goals, to include:		
			physical/functional		
			psychological		
			• social		
			lifestyle		
			adherence		
		2.2	Explain how to use specific, measurable, achievable, realistic and time bound (SMART) objectives in a physical activity programme for the older adult		
3.	Understand how to plan a physical activity programme for the older adult	3.1	Summarise the key principles of designing physical activity programmes to achieve short-, medium- and long-term goals, including the order and structure of sessions for the older adult		
		3.2	Explain how to incorporate the components of fitness and principles of training into programme design		
		3.3	Describe a range of safe and effective exercises/physical activities suitable for older adults		
		3.4	Explain how to include physical activities as part of a client's lifestyle to complement exercise sessions		
		3.5	Identify when it might be appropriate to share the programme with other professionals		

Learning outcomes		Assessment criteria			
The le	earner will:	The I	earner can:		
ir	Understand the teaching and nstructing skills required when working with older adults	4.1	Explain how to develop and refine their teaching skills to enable the effective instruction of older adults, to include: • visual and verbal instruction • observation		
			movement analysis		
		4.2	Explain how to develop safe, effective, enjoyable older adult friendly exercise and physical activity environments		
		4.3	Explain how to create a social atmosphere and peer support groups		
1	Be able to plan a physical activity programme for the older adult	5.1	Plan specific outcome measures, stages of achievement and exercises/physical activities that are:		
			 appropriate to client's age, any associated medical condition/s, goals and level of fitness 		
			consistent with accepted good practice		
		5.2	Ensure appropriate components of fitness are built into the programme		
		5.3	Apply the principles of training which are appropriate to the client, their age and ability to help achieve short-, medium- and long-term goals		
		5.4	Agree the demands of the programme with the client		
		5.5	Agree appropriate evaluation methods and review points with the client		
		5.6	Identify the resources needed for the programme		
		5.7	Record plans in a format that will help clients and other professionals involved to implement the programme		
1	Inderstand how to adapt exercise o meet the needs of older adults	6.1	Explain why it is important to monitor individual progress if more than one client is involved in the session		
		6.2	Describe different methods of monitoring client's progress during exercise, including groups of clients		
		6.3	Explain when it may be necessary to adapt planned exercises to meet client's needs		
		6.4	Explain how to adapt exercise/exercise positions as appropriate to individual clients and the environment		
		6.5	Explain how to modify the intensity of exercise according to the needs and response of the clients		
Asses	sment	Case	study		
		Work	sheet		

Unit 19 Y/506/7223 **Level:** 3 **Credit value:** 3

Unit Title: Understand the principles of soft tissue dysfunction

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
1. Understand soft tissue dysfunction	1.1 Differentiate between soft tissue injury and dysfunction		
	1.2 Explain the types of soft tissue injuries		
	1.3 Describe common causes of soft tissue injury		
	1.4 Differentiate between the severity of injuries		
	1.5 Describe common causes of soft tissue dysfunction		
	1.6 Describe signs and symptoms of soft tissue dysfunction		
2. Understand the process of repair	2.1 Describe the process of soft tissue repair		
of soft tissue	2.2 Describe factors that may influence soft tissue repair		
	2.3 Explain the importance of the inflammatory process		
Assessment	Worksheet		

Unit 20 J/507/1235 **Level:** 3 **Credit value:** 4 **Unit Title:** Exercise strategies to reduce risk of injury

Learning outcomes		Assessment criteria			
The learner will:		The learner can:			
1.	Understand the scope of practice when minimising sports injury risk	1.1	Describe the scope of practice for minimising sports injury risk		
		1.2	Explain how exercise can be used to minimise the risk of injury		
		1.3	Describe different methods of carrying out postural assessments, to include:		
			static assessments		
			dynamic assessments		
		1.4	Describe how static and dynamic postural assessments can be used to minimise the risk of injury		
2.	Be able to perform static and dynamic assessments with clients	2.1	Perform appropriate medical and lifestyle screening prior to any practical assessments		
		2.2	Identify any previous injuries or current areas of risk		
		2.3	Identify the client's current exercise/fitness goals		
		2.4	Select appropriate static and dynamic assessments to meet the needs of the individual client		
		2.5	Explain assessment protocol(s) and answer any questions clearly, checking individual understanding		
		2.6	Obtain informed consent for planned assessments		
		2.7	Perform a range of static postural assessments		
		2.8	Perform a range of dynamic movement assessments, for example:		
			 exercise technique assessments (squat/shoulder press/ bench press) 		
			gait analysis		
			performance movement analysis		
		2.9	Observe client movement patterns to identify variations from neutral posture and ideal technique		
		2.10	Record observation findings in an appropriate manner to facilitate the understanding of other professionals if required		
		2.11	Record and store information in a manner that adheres to legal and organisational requirements		

Learning outcomes		Assessment criteria		
The learner will:		The learner can:		
Be able to analyse client assessment findings and identify	3.1	Identify potential causes of posture/movement patterns that vary from neutral/ideal		
dysfunction	3.2	Identify methods to focus on potential causes and assist in the development of potential solutions to minimise injury risk		
	3.3	Analyse the assessment results and prioritise dysfunction(s) and potential causes		
Be able to plan exercise programmes for clients to reduce	4.1	Identify appropriate exercises to reduce dysfunctions that may increase the client's injury risk		
the risk of injury	4.2	Identify appropriate exercises that avoid movement patterns that may increase the client's injury risk		
	4.3	Incorporate appropriate exercises into an exercise programme that will progress a client towards their exercise/fitness goals whilst minimising their future injury risk		
5. Be able to prepare for exercise programmes	5.1	Demonstrate understanding of the facility's health and safety guidelines including normal operating procedures (NOP) and emergency operating procedures (EOP)		
	5.2	Prepare the environment, equipment and resources for the session, checking safety and making adaptations where necessary		
	5.3	Assess client readiness to participate in the planned session, to include:		
		verbal medical/health/injury screening		
		psychological readiness and motivation		
	5.4	Explain the content and structure of the planned session in relation to the agreed goals and injury risk minimisation strategies		
	5.5	Encourage questions and feedback to enable appropriate modification of the planned session		
	5.6	Outline appropriate health and safety information specific to the planned activities		

		Assessment criteria		
The learner will:		The learner can:		
6. Be able to instruct an effective	6.1	Deliver safe and effective warm-up activities		
exercise session to improve client body alignment and movement quality	6.2	Introduce each exercise, giving clear instructions and major teaching points related to injury risk minimisation strategies		
	6.3	Use appropriate verbal, visual and kinaesthetic cues to correct technique and improve movement quality where required		
	6.4	Use appropriate motivational strategies to facilitate and encourage optimal performance throughout the activity/ exercise		
	6.5	Monitor performance, intensity and individual feedback at all times		
	6.6	Balance the focus of the exercise to stimulate physiological adaptation and maintain technical performance		
	6.7	Modify and adapt exercises in response to performance and feedback		
	6.8	Deliver safe and effective cool-down activities		
	6.9	Leave the environment and equipment in a condition suitable for future use		
7. Be able to evaluate the effectiveness of the session and modify programmes accordingly	7.1	Perform appropriate static and dynamic re-assessment at the end of the session to allow analysis of the effects of the session		
	7.2	Collect client feedback about the session		
	7.3	Analyse the effectiveness of the exercises selected		
	7.4	Identify appropriate modifications to future sessions/ programmes		
	7.5	Discuss and agree modifications with client		
	7.6	Record re-assessment, analysis and modifications appropriately, adhering to legal and organisational requirements		
Assessment	Worksheet			
		Summative observations		
	Case study			

Unit Title: Principles of sports conditioning

Learning outcomes	Assessment criteria
The learner will:	The learner can:
1. Understand the role of a sports	1.1 Define the term sports conditioning
conditioning coach	1.2 Outline the role of a sports conditioning coach, to include
	 planning and preparatory responsibilities
	 understanding the specific requirements of each specific sport being worked with
	 monitoring and analysis of the sportsperson/people
	balancing the needs of a team and the individual
	 providing appropriate conditioning programmes to benefit the individual, their team and their performance
	1.3 Identify the different environments and situations in which a sports conditioning coach may be required to work, for example:
	 professional sports clubs
	amateur sports clubs
	indoor facilities
	outdoor facilities
	in season
	out of season
	 post-injury rehabilitation
	competitive preparation
	recovery from competition
	1.4 Identify different types of sports conditioning clients
	1.5 Describe the personal qualities and skills required of a sports conditioning coach
	1.6 Describe the technical skills required of a sports conditioning coach

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
Understand how to develop self as a sports conditioning coach	2.1 Explain the importance of continuing professional development (CPD) for a sports conditioning coach	
	2.2 Identify ways to develop the required skills and competencies of a sports conditioning coach	
	2.3 Identify a range of sources that can be used to keep up-to-date with scientific research in the field of sports conditioning	
	2.4 Explain how to ensure that the sources are reputable and credible and the information presented is valid and reliable	
	2.5 Explain the importance of ensuring that sources of information used to develop knowledge are reputable, credible, valid and reliable	
3. Understand the principles of programming for sports conditioning	 3.1 Explain how the principles of training are used to programme for sports conditioning, to include: specificity progressive overload reversibility adaptability individuality rest and recovery 3.2 Describe how the principles of fitness and training can be manipulated to maximise sports performance, to include: speed 	
	 agility power and rate of force production plyometrics proprioception motor control 3.3 Explain how programmes can be periodised to maximise competitive performance 	
	3.4 Explain the importance of considering both general fitness and specific sporting requirements when planning sports conditioning programmes	

Lea	Learning outcomes Assessment criteria		ssment criteria
The	learner will:	The I	earner can:
	Understand sporting demands and how they can be used to inform effective sports conditioning programming	4.1 4.2 4.3 4.4	List the types of demands that can be placed upon a sportsperson, to include: • physical • environmental • physiological • biomechanical • psychological Explain the importance of understanding the demands of a sport when planning conditioning programmes Describe how demands can be used to inform effective sports conditioning programming Describe how each type of demand can be assessed and analysed to provide the key information required to plan
		4.5	sports conditioning programmes Explain the importance of considering the individual and their performance goals when analysing sporting demands
		4.6	Describe ways in which an individual's specific requirements/circumstances can affect overall sporting demands
		4.7	Identify the signs and symptoms of overtraining
		4.8	Identify a range of situations when it may be necessary to refer to, or work with, other professionals
5.	Understand how fitness assessments can support the	5.1	Explain the importance of selecting the most appropriate fitness assessment for a specific sport/team/individual
	planning of sports conditioning programmes	5.2	Describe how to critically compare a range of fitness assessments
		5.3	Explain how fitness assessments can be used to support sports conditioning programmes that develop maximum sporting performance
6.	Understand how assessment and programming can support the planning of sports conditioning programmes	6.1	Describe the injury cycle
		6.2	Identify ways that effective programming can help to break the injury cycle
		6.3	Describe different methods of carrying out postural assessments, to include:
			static assessments
			dynamic assessments
		6.4	Explain how static and dynamic postural assessments can be used to support sports conditioning programmes
Ass	essment	Assig	gnments

Unit 22 R/507/1237 **Level:** 3 **Credit value:** 3

Unit Title: Plan, deliver and evaluate sports conditioning programmes

Learning outcomes	Assessment criteria	
The learner will:	The lea	rner can:
Be able to gather appropriate information to plan a sports	1.2 Id	nalyse the demands of a sport dentify the performance demands of the sports training
conditioning programme	aı	nd competition phases, to include:
	•	priorities of sports or sporting governing bodies
	•	team priorities
	•	individual priorities
		erform appropriate medical and lifestyle screening prior o any fitness or postural assessment
	as ca	elect a range of appropriate fitness and postural ssessments to identify the current performance apabilities of a sportsperson in relation to the erformance demands
	aı	xplain selected assessment protocols concisely, nswering any questions from involved parties clearly, and heck understanding
	as	btain informed consent for planned fitness and postural ssessments and future programmed exercises and ctivities
	id	erform appropriate fitness and postural assessments to lentify the current performance capabilities of a portsperson in relation to the performance demands
	aı pe	nalyse the collected information from demands analysis nd fitness and postural assessments to compare current erformance capabilities in relation to the performance ctivity
	re	iscuss and agree specific, measurable, achievable, elevant, timed (SMART) goals with all involved parties, to include:
	•	short-term goals
	•	medium-term goals
	•	long-term goals
		ecord all information collected in a manner that adheres legal and organisational requirements

Lea	rning outcomes	Asse	ssment criteria
The	learner will:	The l	earner can:
2.	Be able to plan sports conditioning programmes to improve performance	2.1	Identify exercises and activities that can be used to improve performance in line with the agreed specific, measurable, achievable, relevant, timed (SMART) goals
		2.2	Describe how to progress exercises and activities to maximise performance in line with agreed specific, measurable, achievable, relevant, timed (SMART) goals
		2.3	Design sessions and programmes that follow established guidelines to minimise injury risk and optimise adaptation and progression towards the agreed specific, measurable, achievable, relevant, timed (SMART) goals
		2.4	Design short-, medium- and long-term progressive programmes that effectively apply the principles of periodisation
		2.5	Explain measures to ensure the health and safety of sessions and programmes, including injury risk management strategies
		2.6	Discuss and agree the periodised plan with all involved parties
		2.7	Discuss and agree points of evaluation and review of the progression and programme with all involved parties
		2.8	Obtain informed consent for the planned exercises and activities included in the progressive programme
3.	Be able to prepare to deliver sports conditioning sessions	3.1	Demonstrate understanding of the facility's health and safety guidelines including normal operating procedures (NOPs) and emergency operating procedures (EOPs)
		3.2	Prepare the environment, equipment and resources for the session, checking safety and making adaptations where necessary
		3.3	Assess the sportsperson's readiness to participate in the planned session, to include:
			 verbal medical/health/injury screening
			 psychological readiness and motivation
		3.4	Explain the content and structure of the planned session in relation to the agreed goals and current capabilities
		3.5	Encourage questions and feedback to enable appropriate modification of the planned session
		3.6	Outline appropriate health and safety information specific to the planned activities

Lea	rning outcomes	Asses	ssment criteria
	learner will:		earner can:
4.	Be able to instruct effective sports conditioning sessions	4.1	Deliver safe and effective warm-up activities to appropriately prepare the sportsperson/ people for the conditioning session
		4.2	Introduce each activity with clear instructions, rules and techniques to maximise effective performance in relation to the agreed session goals
		4.3	Use appropriate verbal, visual and kinaesthetic cues to correct technique and improve movement quality where required
		4.4	Use appropriate motivational strategies to facilitate and encourage maximal performance throughout the activity/ exercise
		4.5	Monitor performance, intensity and feedback at all times
		4.6	Modify and adapt activities/exercises in response to performance and feedback
		4.7	Balance the needs of the individual and the group
		4.8	Deliver safe and effective cool-down activities to facilitate appropriate recovery from the conditioning session
		4.9	Leave the environment and equipment in a condition suitable for future use
		4.10	Record session outcomes appropriately, adhering to legal and organisational requirements
5.	Be able to evaluate sessions and modify programmes accordingly	5.1	Utilise a range of methods to collect feedback from all involved parties
		5.2	Self-reflect on the session(s), identifying positive and developmental aspects
		5.3	Analyse the collected feedback and self-reflections
		5.4	Identify appropriate modifications to future sessions/ programmes
		5.5	Discuss and agree modifications with all involved parties
		5.6	Record evaluation, analysis and modifications appropriately, adhering to legal and organisational requirements
6.	Be able to evaluate sessions to modify and develop own	6.1	Collect feedback from all involved parties in relation to own instruction and performance during the session
	instructing performance	6.2	Self-reflect on own instruction skills to identify positive and developmental aspects
		6.3	Analyse all feedback and self-reflections
		6.4	Identify ways to develop and improve future practice
		6.5	Create a personal development plan including relevant development activities
		6.6	Review the development activities as appropriate
Ass	essment		study
			native observation
		Self-e	valuation

Unit 23 J/506/7220 **Level:** 3 **Credit value:** 10 **Unit Title:** Anatomy and physiology for sports massage

	Learning outcomes		ssment criteria
The	learner will:		earner can:
1.	Understand the structural	1.1	Outline the structural organisation of the human body
	organisation of the human body	1.2	Describe the structure of the human cell
		1.3	Describe the functions of the human cell
		1.4	Describe the different types of human tissue
		1.5	Explain the functions of the different types of human tissue
2.	Understand the structure and	2.1	Describe the structure of the skin
	functions of the skin	2.2	Describe the functions of the skin
3.	Understand the structure and	3.1	Describe the structure of the skeletal system
	functions of the skeletal system	3.2	Describe the functions of the skeletal system
		3.3	Explain the classification of bones
		3.4	Explain the stages of bone growth and repair
4.	Understand the structure and	4.1	Describe the different joint categories
	functions of joints	4.2	Explain the structure of synovial joints
		4.3	Describe joint actions at the major joints
		4.4	Explain the characteristics of ligaments
		4.5	Explain the characteristics of tendons
5.	Understand the structure and	5.1	Describe the characteristics of the types of muscle tissue
	functions of the muscular system	5.2	Locate the major anterior and posterior skeletal muscles
		5.3	Identify and locate the muscle attachment sites for the major muscles of the body
		5.4	Describe the action of the major anterior and posterior skeletal muscles
		5.5	Describe the roles of muscles during movement
		5.6	Explain the different types of muscle contraction
		5.7	Explain the principles of muscle contraction
6.	Know the structure and functions	6.1	Describe the structure of the nervous system
	of the nervous system	6.2	Outline the functions of each subdivision of the nervous system
		6.3	Explain the characteristics of the different types of nerves
7.	7. Understand the structure and functions of the endocrine system	7.1	Describe the structure of the endocrine system
		7.2	Explain the role of hormones
		7.3	Name key hormones and their actions

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
8. Understand the structure and	8.1 Describe the structure of the cardiovascular system		
functions of the cardiovascular	8.2 Describe the functions of the cardiovascular system		
system	8.3 Describe the flow of blood around the circulatory system		
	8.4 Describe the composition of blood		
	8.5 Describe blood pressure		
	8.6 Describe the factors that may affect blood pressure		
Understand the structure and	9.1 Describe the structure of the respiratory system		
functions of the respiratory system	9.2 Describe the functions of the respiratory system		
	9.3 Identify the main muscles involved in breathing		
	9.4 Describe the passage of air through the cardio-respiratory		
	systems, including gaseous exchange		
10. Understand the structure and	10.1 Outline the structure of the lymphatic system		
functions of the lymphatic system	10.2 Describe the functions of the lymphatic system		
	10.3 Describe the structure of a lymph node		
	10.4 Explain the functions of a lymph node		
	10.5 State the location of the major lymph nodes		
11. Know the structure and functions	11.1 Outline the structure of the digestive system		
of the digestive system	11.2 Outline the functions of the digestive system		
12. Know the structure and functions	12.1 Outline the structure of the urinary system		
of the urinary system	12.2 Outline the function of the urinary system		
13. Understand the effects of sports	13.1 Explain the physical effects of sports massage		
massage on the body systems	13.2 Explain the physiological and neurological effects of sports		
	massage		
	13.3 Explain the psychological effects of sports massage		
Assessment	Worksheet		
	Theory paper		

Unit 24 Y/506/7223 **Level:** 3 **Credit value:** 3

Unit Title: Understand the principles of soft tissue dysfunction

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
1. Understand soft tissue dysfunction	1.1 Differentiate between soft tissue injury and dysfunction		
	1.2 Explain the types of soft tissue injuries		
	1.3 Describe common causes of soft tissue injury		
	1.4 Differentiate between the severity of injuries		
	1.5 Describe common causes of soft tissue dysfunction		
	1.6 Describe signs and symptoms of soft tissue dysfunction		
2. Understand the process of repair	2.1 Describe the process of soft tissue repair		
of soft tissue	2.2 Describe factors that may influence soft tissue repair		
	2.3 Explain the importance of the inflammatory process		
Assessment	Worksheet		

Unit 25 D/506/7224 **Level:** 3 **Credit value:** 5 **Unit Title:** Professional practice in sports massage

Learning outcomes		ssment criteria
The learner will:	The learner can:	
Understand legislation required in sports massage	1.1	Explain how current legal obligations relate to the sports massage therapist
	1.2	Explain the importance of having a chaperone present when working with children and vulnerable adults
	1.3	Explain the importance of obtaining and working within boundaries of informed consent
	1.4	Describe what information needs to be given to clients to obtain informed consent
	1.5	Evaluate the consequences of non-compliance with legislation and professional standards
Understand scope of practice in sports massage	2.1	Describe cautions and contraindications to sports massage
	2.2	Distinguish the actions to take if presented with cautions or contraindications
		• local
		systemic
	2.3	Describe referral procedures when working with other professionals
	2.4	Describe how to communicate with others in a professional manner
Understand the standards relevant to the sports massage profession	3.1	Discuss key principles of professional standards as stipulated by sports massage membership organisations
	3.2	Evaluate the roles of professional organisations relating to sports massage
	3.3	Explain the purpose of regulation
	3.4	Explain the importance of continuing professional development
	3.5	Describe the protocol to follow when presented with an emergency situation
	3.6	Describe insurance requirements for sports massage practice

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
Understand the principles of professional practice in sports	4.1 Explain the importance of valuing equality and diversity when working with clients		
massage	4.2 Explain the importance of professionalism		
	4.3 Explain the personal and clinical standards expected of the sports massage therapist		
	4.4 Explain the importance of good communication skills		
	4.5 Describe advantages/disadvantages of different means of communication		
5. Understand how to produce, maintain and store client records	5.1 Explain the importance of accurate and confidential record keeping		
	5.2 Explain what information should be recorded		
	5.3 Explain the principles to apply when recording treatments		
	5.4 Explain the legal requirements for the storage and		
	disposal of records		
Assessment	Worksheet		
	Assignment		

Unit 26 T/506/7228 **Level:** 3 **Credit value:** 16

Unit Title: Sports massage treatments

Lea	rning outcomes	Asse	ssment criteria
The	learner will:	The learner can:	
1.	Understand the history and	1.1	Summarise the history and origins of massage
	development of massage	1.2	Explain the development of sports massage
		1.3	Explain how sports massage can complement other
			therapies and treatments
2.	Understand the fundamentals of sports massage treatments	2.1	Explain the contexts in which sports massage is used, to include:
			pre-event
			inter/intra-event
			post-event
			maintenance
		2.2	Explain the requirements of a suitable environment for sports massage
		2.3	Identify types of equipment needed for sports massage, giving reasons
		2.4	Identify signs and symptoms of contra-actions
		2.5	Identify the therapist's subsequent response to contra- actions
		2.6	Describe a range of sports massage techniques, to include:
			methods
			application
			• effects
			safety considerations
		2.7	Explain the importance of positioning and posture for the:
			sports masseur
			• client
			use of props
		2.8	Describe effects and benefits of commonly used mediums in sports massage
		2.9	Explain the advantages and disadvantages of commonly used mediums in sports massage

Lea	rning outcomes	Assessment criteria		
The	learner will:	The learner can:		
3.	Understand how to assess and screen clients for sports massage	3.1	Describe what is meant by subjective and objective assessments	
	treatments	3.2	Explain methods of carrying out subjective and objective assessments	
		3.3	Explain reasons for use of subjective and objective assessments	
		3.4	Explain the value of client consultation	
		3.5	Explain the importance of accurate client assessments and re-assessments	
4.	Be able to carry out client	4.1	Carry out subjective assessments of clients	
	assessments	4.2	Obtain informed consent before carrying out physical assessments	
		4.3	Carry out objective assessments of clients	
5.	Be able to devise sports massage	5.1	Devise massage strategies relevant to collated information	
	treatment plans	5.2	Present massage strategies to clients and obtain informed consent	
6.	Be able to apply sports massage treatments	6.1	Prepare treatment area, equipment and self for sports massage	
		6.2	Prepare clients for sports massage	
		6.3	Position clients for comfort, dignity and maximal effectiveness	
		6.4	Carry out massage methods that meet the presentation and needs of the client	
		6.5	Adapt own posture and position throughout application to ensure safe and effective application	
		6.6	Monitor visual and oral feedback and adapt treatment strategy	
		6.7	Remove massage medium when necessary	
		6.8	Maintain interaction with clients throughout the massage	
		6.9	Apply and maintain professional standards throughout treatments	
		6.10	Restore working environment to safe and hygienic condition	
7.	Understand evaluation of sports massage treatments	7.1	Describe methods used to evaluate the effectiveness of treatments	
		7.2	Describe the advantages and disadvantages of evaluation methods	
		7.3	Explain the importance of providing opportunities for further feedback	
		7.4	Explain the importance of self-reflection	

Learning outcomes The learner will:	Assessment criteria The learner can:		
Be able to evaluate sports massage treatments	 8.1 Carry out post-massage assessments of clients 8.2 Obtain feedback from clients 8.3 Reflect on feedback received and self-analysis of treatment 		
	8.4 Evaluate treatment and identify areas and opportunities for improvement		
	8.5 Present aftercare advice to clients, providing opportunities for questions		
	8.6 Record massage sessions as legally required		
Assessment	Worksheet		
	Client record card/treatment plan		
	Summative observations		
	Self-evaluation		

Optional group – Health and wellbeing

		Unit accreditation number	Level	Credits
27.	Psychology of health and exercise	Y/507/1238	3	6
28.	The role of public health promotion	D/507/1239	3	6
29.	Facilitating behaviour change for health and wellbeing	Y/505/2933	3	5

Unit 27 Y/507/1238 **Level:** 3 **Credit value:** 6

Unit Title: Psychology of health and exercise

Learning outcomes		Assessment criteria		
The learner will:		The learner can:		
1. Understand the main schools of	1.1	Define the terms:		
psychology and theories to explain health and exercise behaviours		• psychology		
nealth and exercise behaviours		health		
		exercise		
		health psychology		
		exercise psychology		
	1.2	Identify the main psychological schools, to include:		
		a historical timeline		
		behaviourist		
		psychodynamic		
		humanist		
		cognitive		
	1.3	Describe the main theorists and theories evolving from each school, to include:		
		behaviourist school and influence of conditioning (Pavlov, Skinner)		
		 psychodynamic and the influence of childhood experiences (Freud, Jung, Adler) 		
		 humanist and the influence of self-worth, self-concept, growth, potential, actualisation (Rogers, Maslow, Berne, Gestalt) 		
		 cognitive and the influence of thinking (Beck, Ellis, Bandura) 		
	1.4	Explain the biopsychosocial model in relation to health and wellbeing, to include:		
		biological components (e.g. genetics)		
		behavioural components (e.g. lifestyle, stress, health beliefs)		
		psychological components (e.g. self-esteem, self- worth, perception)		
		social components (e.g. cultural influences, family relationships)		

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
	 Outline the key components of psychological theories and models used to explain exercise and health behaviours, to include: self-efficacy theory self-determination theory cognitive evaluation theory locus of control cognitive dissonance theory theory of planned behaviour health belief model theory of reasoned action transtheoretical model health action processing approach Describe how psychological theories explain different 	
	health and exercise behaviours, to include: • barriers to exercise, activity and health across a person's lifespan • motives for participation across a person's lifespan • attitudes to exercise, activity and health across a person's lifespan • reasons for adherence and non-adherence • reasons for lapse and relapse 1.7 Recognise criticisms and limitations of different models and theories	
Know the roles for psychologists in exercise and health	Explain different work opportunities for health and exercise psychologists Identify different work settings for health and exercise psychologists	
	 2.3 Identify training and supervision requirements when working in the role of a health/exercise psychologist 2.4 Identify boundaries and ethics when working in the role of a health/exercise psychologist 	
Understand approaches to research in exercise and health psychology	3.1 Describe the research methods used by exercise and health psychologists 3.2 Identify variables studied by health and exercise psychologists	
	3.3 Identify ethical considerations when conducting research	
Assessment	Worksheets	
	Assignments	

Unit 28 D/507/1239 **Level:** 3 **Credit value:** 6

Unit Title: The role of public health promotion

Learning outcomes		ssment criteria
The learner will:		earner can:
Understand public health and	1.1	Recognise the scope of health promotion
health promotion	1.2	Identify the nature of public health activities
	1.3	Define terminology used in public health reports, to include:
		epidemiology
		demography
	1.4	Identify historical health challenges faced by public health and the effectiveness of specific promotions and campaigns to address and raise awareness of these challenges, for example:
		• smoking
		alcohol
		cardiovascular disease
		breast cancer
		prostate cancer
		mental health
		seat belts
		measles
		tuberculosis
		teenage pregnancy
	1.5	Describe current and emerging health priorities and challenges at a local level
	1.6	Recognise how local health priorities compare with national and global priorities and challenges
	1.7	Identify changes to the healthcare system in the UK over the last two decades
	1.8	Describe the current structure of the healthcare system in the UK, to include the role of:
		health and wellbeing boards (HWBs)
		clinical commissioning groups (CCGs)
		Joint Strategic Needs Assessment report (JSNA)
	1.9.	Recognise ethical, political, societal, commercial and cultural issues that arise in public health and health promotion nationally and internationally, including those related to health inequalities

Learning outcomes		Asses	ssment criteria		
The learner will:		The learner can:			
		1.10	Recognise the responsibilities of stakeholders in promoting social justice in public health and the distribution of healthcare services, to include:		
			individual members of society		
			public health departments		
			NHS organisations and partners		
			private healthcare providers		
			corporations in other sectors		
			regulators of other sectors		
2.	Understand the role research plays in informing public health and health promotion	2.1	Describe research approaches used to inform public health and health promotion advice and policy, for example:		
			qualitative		
			quantitative		
			randomised controlled trials		
			systematic reviews		
		2.2	Describe the complexities of evidence-based practice, to include advantages and limitations		
		2.3	Describe how to analyse and evaluate public health information and policy		
		2.4	Define reflective practice and critical evaluation		
		2.5	Describe the role of reflective practice and critical evaluation in relation to research informing public health and health promotion		
		2.6	Outline the factors that need to be considered when preparing to conduct a research project to explore a public health and health promotion issue		
3.	Understand the major	3.1	Define the terms:		
	determinants of health relevant to health promotion		health		
	nealth promotion		health education		
			health promotion		
			empowerment		
			social justice		
			health inequality		
		3.2	Describe the major determinants of health and wellbeing, to include:		
			social factors		
			psychological factors, e.g. perceptions, sick rolelifestyle behaviours		
		3.3	Describe healthy lifestyle behaviours and unhealthy lifestyle behaviours		
		3.4	Describe how socio-economic factors and culture impact health and wellbeing		
		3.5	Identify links between psychosocial factors and health in different populations		

Learning outcomes The learner will:	Assessment criteria The learner can:		
Understand multidisciplinary approaches to public health and	4.1 Describe different approaches to multidisciplinary worki in public health and health promotion	ng	
health promotion	4.2 Give an example of multidisciplinary working in a specifi community, for example:	С	
	 school 		
	 workplace 		
	sports team		
	 place of worship 		
	4.3 Give examples of the roles of different professionals in a multidisciplinary team	3	
	4.4 Describe the advantages and disadvantages of multidisciplinary working for managing public health		
	4.5 Outline the considerations for effective multidisciplinary working, for example:	,	
	 the importance of specified roles and professional boundaries 		
	 leadership and management 		
	 communication strategies and processes 		
	4.6 Explain the importance of health promotion strategies and interventions that address social and economic inequalities		
	4.7 Explain the importance of health promotion strategies and interventions that are culturally sensitive and promote values of social justice		
	4.8 Describe ways to promote public health that address social and economic inequalities, that are culturally sensitive and which promote values of social justice		
	4.9 Describe methods used for communicating health messages to the public, to include:		
	 healthcare professionals 		
	 mass media and social media 		
	 digital health tools 		
Assessment	Worksheet		

Unit Title: Facilitating behaviour change for health and wellbeing

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
Know different psychological theories and behaviour change	1.1 Recognise psychological theories of behaviour change, to include:		
approaches that can be used to support health and wellbeing	 transtheoretical model 		
Support Houlds and Wellboling	 person-centred (Carl Rogers) 		
	 self-determination theory 		
	 motivational interviewing (Rollnick and Miller) 		
	 cognitive behavioural therapy (Beck and Ellis) 		
	 biopsychosocial 		
	1.2 Describe the key features of different approaches to facilitating behaviour change which support health and wellbeing, to include:		
	 transtheoretical model (Prochaska and Diclemente) e.g. stage matched approaches 		
	 person-centred (Carl Rogers) – empathy and congruence/genuineness (attitude more than skills) 		
	 motivational interviewing (Rollnick and Miller, MINT) e.g. Resisting the righting reflex, OARS (open questions, affirmations, reflective listening, summarising), recognising change and sustain talk, evocative questioning 		
	 cognitive behavioural therapy (Beck and Ellis) e.g. NATS (negative automatic thoughts), schema 		
	 biopsychosocial – Perception of pain, fear avoidance, social support/sabotage 		
	facilitated self-help in groups		

The learner can: 2. Understand the role of the facilitator in supporting health and wellbeing 2.1 Describe the role of the facilitator in supporting health and wellbeing 2.2 Recognise role boundaries and when to refer to other professionals e.g. smoking cessation addiction counselling, dietitian, counsellor anxiety disorder, depression) 2.3 Explain the three stages of a behaviour chargesion, to include: • opening • middle • ending/or closing 2.4 Explain the communication skills that can be facilitator, to include:	orting lifestyle
facilitator in supporting health and wellbeing 2.2 Recognise role boundaries and when to refet to other professionals e.g. smoking cessati addiction counselling, dietitian, counsellor anxiety disorder, depression) 2.3 Explain the three stages of a behaviour charsession, to include: • opening • middle • ending/or closing 2.4 Explain the communication skills that can facilitator, to include:	orting lifestyle
to other professionals e.g. smoking cessati addiction counselling, dietitian, counsellor anxiety disorder, depression) 2.3 Explain the three stages of a behaviour chasession, to include: • opening • middle • ending/or closing 2.4 Explain the communication skills that can facilitator, to include:	
session, to include: opening middle ending/or closing 2.4 Explain the communication skills that can facilitator, to include:	tion, alcohol
 middle ending/or closing 2.4 Explain the communication skills that can facilitator, to include: 	ange facilitation
ending/or closing 2.4 Explain the communication skills that can facilitator, to include:	
2.4 Explain the communication skills that can facilitator, to include:	
facilitator, to include:	
l	be used by a
building rapport	
Iistening	
questioning	
reflective statements	
paraphrasing	
summarising	
use of silence	
2.5 Identify the impact of diversity, difference a factors that may influence the helping relationship include:	
• power	
• rank	
challenging situations	
roles e.g. rescuer, persecutor, victim	
game dynamics e.g. yes, but	
health inequalities	
socio-economic factors	
2.6 Recognise the purpose of maintaining relevant up-to-date records, to include:	evant, accurate
consideration of legalities	
recording and storage	
transfer of information	
reporting issues falling outside of specioundaries e.g. risk of harm	rific role
2.7 Explain the purpose of reflective practice for behaviour change facilitation skills	or developing

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
Be able to demonstrate effective helping skills	3.1 Provide an effective opening phase in a helping session, to include:		
	creating a suitable environment		
	identifying available help		
	confidentiality		
	boundaries		
	length and duration		
	signposting		
	determining and setting of expectations		
	3.2 Provide an effective main phase in a helping session, to include:		
	recognising skills in action		
	3.3 Demonstrate effective consultation/helping skills, to include:		
	building rapport		
	• listening		
	 questioning 		
	reflective statements		
	• paraphrasing		
	• summarising		
	use of silence		
	3.4 Provide an effective closing phase to a helping session, to include:		
	appropriate time		
	sensitivity to needs		
	signpost and/or link to future work		

Learning outcomes	Asse	essment criteria
The learner will:	The	earner can:
Be able to facilitate group discussions about a range of	4.1	Set expectations and boundaries for group discussions, to include:
health behaviours		 timekeeping
		 mobile phones
		one voice at a time
		 confidentiality
		listening to others
		withholding judgement
		 respecting opinions different to one's own
		 keeping discussion relevant to the purpose of the session
	4.2	Introduce discussion topics clearly and confidently to a group
	4.3	Present facts about health-related topics in an engaging manner using visual aids and other resources when appropriate
	4.4	Use tools that facilitate focussed discussion, to include:
		idea generation using a flip chart
		 hypothetical scenarios or case studies
		 anonymised anecdotes or stories
		• images
		movie clips
		• objects
		 demonstrations
		 group activities
	4.5	Demonstrate effective consultation skills in a group context, to include:
		 engagement
		• listening
		 questioning
		reflective statements
		 paraphrasing
		 summarising
		use of silence
	4.6	Summarise and close discussions to reinforce key points
		pertaining to the session purpose without alienating any members of the group

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
5. Be able to reflect on own practice	5.1 Evaluate the effectiveness of each stage of the session	
	5.2 Recognise different tools and techniques used through the session e.g. eliciting change talk, negative automatic thoughts (NATs), motivation, readiness	
	5.3 Evaluate the effectiveness of own consultation/helping skills, to include:	
	building rapport	
	listening	
	 questioning 	
	reflective statements	
	 paraphrasing 	
	summarising	
	use of silence	
	5.4 Evaluate the effect of the consultation/helping skills, on the rapport and relationship with the client	
	5.5 Identify sources of information and training to develop own skills and knowledge	
Assessment	Worksheet	
	Summative observation	
	Self-evaluation	

Optional group – Management

	Unit	Unit accreditation	Level	Credits
		number		
30.	Recruitment and development of colleagues	F/600/9813	3	5
31.	Understanding budgeting and finance	H/507/1243	3	5
32.	Understanding equality, diversity and inclusion in the	R/507/1240	3	2
	workplace			
33.	Principles of people management	R/506/1937	3	6
34.	Understand how to manage a project	Y/507/1241	3	3
35.	Developing the customer experience	D/507/1242	3	3
36.	Principles of leadership and management	F/506/2596	3	8

Unit 30 F/600/9813 **Level:** 3 **Credit value:** 5 Unit Title: Recruitment and development of colleagues

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
Understand the recruitment process	1.1 Explain the different stages in the recruitment and selection process	
	1.2 Describe the purpose and structure of a job description and person specification	
	1.3 Describe different recruitment and selection methods	
	1.4 Evaluate the advantages and disadvantages of a range of recruitment and selection methods	
	1.5 Describe how to judge whether applicants meet the stated requirements of the vacancy	
	1.6 Identify appropriate legislation and relevant codes of practice when recruiting and selecting people	
Understand how to facilitate professional development of	2.1 Explain the induction process and its importance to the new team member	
colleagues	2.2 Describe how to identify learning needs and skills gaps within your team	
	2.3 Describe how to prepare a written learning and development plan	
	2.4 Explain the importance of regularly reviewing and updating written learning and development plans	
3. Understand how to implement a	3.1 Explain the importance of performance appraisals	
performance appraisal as part of	3.2 Describe the main aims of a performance appraisal	
employee career development	3.3 Describe a range of methods used to assess performance	
	3.4 Describe how to take account of equality legislation and	
	relevant codes of practice when implementing a performance appraisal	
Assessment	Worksheet	

Unit 31 H/507/1243 **Level:** 3 **Credit value:** 5

Unit Title: Understanding budgeting and finance

Learning outcomes	Assessment criteria
The learner will:	The learner can:
Know the principles of financial	1.1 Describe the financial regulations relating to the following:
management	financial reporting
	 payment of salaries and wages
	dealing with income
	record keeping
	audits
2. Understand how to set budgets	2.1 Describe the purpose of an annual budget
	2.2 Explain the purpose of income and expenditure budgeting
	2.3 Define gross profit
	2.4 Define net profit
	2.5 Give examples of typical business costs included in a budget
	2.6 Explain the difference between direct and indirect costs
	2.7 Interpret income and expenditure statements against budgeted forecast
	2.8 Describe the purpose of a balance sheet and profit and loss account
	2.9 Explain the difference between a budget and a profit and loss account
	2.10 Describe the purpose of key performance indicators (KPIs)
	2.11 Give examples of key performance indicators (KPI's) that can be linked to a budget
	2.12 Give examples of how to forecast income and expenditure in order to set budgets
Be able to create an income and expenditure budget with key	3.1 Provide a breakdown of forecasted income for a business activity or department
performance indicators (KPI's)	3.2 Provide a breakdown of forecasted expenditure for a business activity or department
	3.3 Create an income and expenditure budget with key performance indicators (KPI's) for a business activity or department
Assessment	Worksheet
	Task

Unit Title: Understanding equality, diversity and inclusion in the workplace

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
1. Understand equality, diversity and	d 1.1 Explain equality, diversity and inclusion		
inclusion in the workplace	1.2 Explain the importance of equality, diversity and inclusion across aspects of organisational policy		
	1.3 Explain the potential consequences of breaches of equality legislation		
Understand the personal aspects of equality, diversity and inclusion			
in the workplace	2.2 Explain the different forms of discrimination and harassment		
	2.3 Describe the characteristics of behaviour that supports equality, diversity and inclusion in the workplace		
	2.4 Explain the importance of displaying behaviour that supports equality, diversity and inclusion in the workplace		
Understand how to support equality, diversity and inclusion in the workplace	3.1 Explain how to ensure colleagues are aware of their responsibilities for maintaining equality, diversity and inclusion in the workplace		
	3.2 Explain how potential issues relating to equality, diversity and inclusion in the workplace can be identified		
Assessment	Worksheet		

Unit 33 R/506/1937 **Level:** 3 **Credit value:** 6

Unit Title: Principles of people management

Lea	rning outcomes	Asse	ssment criteria
The	learner will:	The I	earner can:
1.	Understand the principles of workforce management	1.1	Explain the relationship between Human Resources (HR) functions and other business functions
		1.2	Explain the purpose and process of workforce planning
		1.3	Explain how employment law affects an organisation's HR and business policies and practices
		1.4	Evaluate the implications for an organisation of utilising different types of employment contracts
		1.5	Evaluate the implications for an individual of different types of employment contracts
2.	Understand equality of opportunity, diversity and inclusion	2.1	Explain an organisation's responsibilities and liabilities under equality legislation
		2.2	Explain the benefits that effective equality of opportunity, diversity and inclusion policies bring to individuals and organisations
		2.3	Explain the language and behaviour that support commitments to equality of opportunity, diversity and inclusion
		2.4	Explain how to measure diversity within an organisation
3.	Understand team building and	3.1	Explain the difference between a group and a team
	dynamics	3.2	Outline the characteristics of an effective team
		3.3	Explain the techniques of building a team
		3.4	Explain techniques to motivate team members
		3.5	Explain the importance of communicating targets and objectives to a team
		3.6	Examine theories of team development
		3.7	Explain common causes of conflict within a team
		3.8	Explain techniques to manage conflict within a team
4.	Understand performance management	4.1	Identify the characteristics of an effective performance management system
		4.2	Explain the uses of specific, measurable, achievable, realistic and time-bound (SMART) objectives and priorities
		4.3	Describe best practice in conducting appraisals
		4.4	Explain the factors to be taken into account when managing people's wellbeing and performance
		4.5	Explain the importance of following disciplinary and grievance processes

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
5. Understand training and	5.1 Explain the benefits of employee development		
development	5.2 Explain the advantages and limitations of different types of training and development methods		
	5.3 Explain the role of targets, objectives and feedback in employee development		
	5.4 Explain how personal development plans support the training and development of individuals		
	5.5 Explain how to make use of planned and unplanned learning opportunities to meet individuals' preferred learning styles		
	5.6 Explain how to support individuals' learning and development		
6. Understand reward and	6.1 Describe the components of 'total reward'		
recognition	6.2 Analyse the relationship between motivation and reward		
	6.3 Explain different types of pay structures		
	6.4 Explain the risks involved in the management of reward		
	schemes		
Assessment	Worksheet		

Unit 34 Y/507/1241 **Level:** 3 **Credit value:** 3

Unit Title: Understand how to manage a project

Learning outcomes	Assessment criteria		
The learner will:	The learner can:		
1. Understand how to manage a	1.1 Explain the features of a project business case		
project	1.2 Explain the stages of a project lifecycle		
	1.3 Explain the roles of people involved in a project		
	1.4 Explain the uses of project-related information		
	1.5 Explain the advantages and limitations of different project monitoring techniques		
	1.6 Describe the interrelationship of project scope, schedule, finance, risk, quality and resources		
Understand how to support the delivery of a project	2.1 Describe methods of collecting project-related information in accordance with project plans		
	2.2 Describe appropriate tools to analyse project information		
	2.3 Explain how to report on information analysis		
	2.4 Explain how to report issues, anomalies and potential		
	problems		
Assessment	Worksheet		

Unit 35 D/507/1242 **Level:** 3 **Credit value:** 3

Unit Title: Developing the customer experience

Learning outcomes		ssment criteria			
The learner will:	The I	The learner can:			
Understand how to maintain relationships with customers	1.1	Describe the concept of customer touch points within an organisation			
	1.2	Explain the importance of positive customer experiences at every touch point			
	1.3	Explain the importance of customer loyalty and improved customer relationships to an organisation			
	1.4	Explain the benefits of customer retention			
	1.5	Describe how maintaining relationships with existing customers can provide a competitive advantage for an organisation			
Understand how to add value to the customer's experience	2.1	Distinguish between routine service and going the 'extra mile'			
	2.2	Explain the benefits to the customer of going the 'extra mile'			
	2.3	Explain the benefits to the organisation of going the 'extra mile'			
	2.4	Describe the types of action that customers will see as adding value to their experience			
	2.5	Describe the behaviours that will make a customer feel special			
Understand how to improve a customer's experience	3.1	Explain why it is important to listen to a customer's wants and needs			
	3.2	Describe methods of obtaining customer feedback			
	3.3	Explain how to use customer feedback to adapt the customer care given within an organisation			
	3.4	Describe the importance of positively communicating changes to customer care			
	3.5	Describe the importance of monitoring competitors' customer care			

Learning outcomes	Assessment criteria	
The learner will:	The learner can:	
Understand how to promote products and services	4.1 Describe how additional services or products will benefit customers	
	4.2 Describe how customers' use of additional services or products will benefit an organisation	
	4.3 Give examples of how a member of staff can promote their own organisation to customers	
	4.4 Give examples of how customers can promote an organisation	
	4.5 Identify appropriate services or products that may interest customers	
	4.6 Identify opportunities for offering customers additional services or products that will improve their customer experience	
Assessment	Worksheet	
	Assignment	

Unit 36 F/506/2596 **Level:** 3 **Credit value:** 8 **Unit Title:** Principles of leadership and management

Lea	rning outcomes	Asse	ssment criteria
	learner will:	The I	earner can:
1.	Understand the principles of effective decision making	1.1	Explain the importance of defining the objectives, scope and success criteria of the decisions to be taken
		1.2	Assess the importance of analysing the potential impact of decision making
		1.3	Explain the importance of obtaining sufficient valid information to enable effective decision making
		1.4	Explain the importance of aligning decisions with business objectives, values and policies
		1.5	Explain how to validate information used in the decision making process
		1.6	Explain how to address issues that hamper the achievement of targets and quality standards
2.	Understand leadership styles and models	2.1	Explain the difference in the influence of managers and leaders on their teams
		2.2	Evaluate the suitability and impact of different leadership styles in different contexts
		2.3	Analyse theories and models of motivation and their application in the workplace
3.	Understand the role, functions and processes of management	3.1	Analyse a manager's responsibilities for planning, coordinating and controlling work
		3.2	Explain how managers ensure that team objectives are met
		3.3	Explain how a manager's role contributes to the achievement of an organisation's vision, mission and objectives
		3.4	Analyse theories and models of management
		3.5	Explain how the application of management theories guide a manager's actions
		3.6	Explain the operational constraints imposed by budgets

Learning outcomes The learner will:	Assessment criteria The learner can:	
Understand performance measurement	4.1 Explain the relationship between business objectives and performance measures	
	4.2 Explain the features of a performance measurement system	
	4.3 Explain how to set key performance indicators (KPIs)	
	4.4 Explain the tools, processes and timetable for monitoring and reporting on business performance	
	4.5 Explain the use of management accounts and management information systems in performance management	
	4.6 Explain the distinction between outcomes and outputs	
Assessment	Worksheet	

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